

SHREE GURU GOBIND SINGH TRICENTENARY UNIVERSITY (UGC Approved University)

GURGAON, Delhi-NCR

SHREE GURU GOBIND SINGH TRICENTENARY UNIVERSITY, BUDHERA, GURGAON



SYLLABI & SCHEME OF EXAMINATION OF

BACHELOR OF BUSINESS ADMINISTRATION (Hospital Administration)

FOR 1st to 6th Semester

(2021-2024)

Dean
Faculty of Commerce & Management
SGT University
Budhera, Gurugram

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Dean Faculty of Commercial Management SGT University Budhera, Gurugram

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														Activities							Work	Licar	emonstration			Marks	Scheme of Examinations
Sr. No.	Semester	Subject Code	Nomenclature	Theory/ Practical			L	T		Credits			Assignment	Professional	Max	Pass	Demonstration/Presentation	Viva-voce	Max	Attendance	Project/Laboratory	Midterm	luct/D	Max	rass	II Pass	+Practical+Oral/
21	5	06050504	Hospital Support and Utility Services Quality in Healthcare	Theory	Core	Core	4	0		4 6		20	_		40	16										0 40	Theory + Internal
21	3		Quality in Healthcare source : Choose any two	Theory	Core	Core	4	0	0	4 6	24	20	10	10	40	16									10	0 40	Theory + Internal
22	5								1																		
23	5			Theory	DSE	DSE	4	0	-	4 60		20		10	40	16									10	0 40	Theory + Internal
24	5		Management of Industrial Relations HR Audit		DSE	DSE	4	0	_	4 60		20		10	40	16											Theory + Internal
24	3		: Choose any two	Theory	DSE	DSE	4	0	0	4 60	24	20	10	10	40	16											Theory + Internal
25	-																										A STATE OF THE STA
26	5		rectail iritalia Bellietti	Theory	DSE	DSE	4			4 60		20		10	40	16					100				10	0 40	Theory + Internal
$\overline{}$	5		Intergrated Marketing Communication		DSE	DSE	4	0]	0	4 60		20		10	40	16											Theory + Internal
27	5	06050510	Service Marketing	Theory	DSE	DSE	4	0	0	4 60	24	20	10	10	40	16											Theory + Internal
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28	6	06050601	Hospital Hazards and Disaster Management	Theory	Core	Core	4	0	0	4 60	24	20	10	10	40	16								+	10	0 40	Theory + Internal
29	6		Hospital and Healthcare Laws	Theory	Core	Core	4	0	0	4 60	24	20	10	10	40	16				1				1	10	0 40	Theory + Internal
-	6		Dissertation	Practical	Core	Core	0	0	6.	5	1						1	100 1	00 40		50		-	0 2			Practical + Internal
\dashv	6		Material Planing Management in Healthcare	Theory	Core	Core	4	0	0 4	1 60	24	20	10	10	40	16		1			-		1	-			Theory + Internal
	100000000000000000000000000000000000000	Human Res	source : Choose any two		And the second	day of the												_						1	110	140	Theory - Internal
30	6		Labour Welfare & Social Security		DSE	DSE	4	0]	0 .	1 60	24	20	10	10	40	16	1	1		1				1	10	0 40	Theory + Internal
31	6	06050604	Human Resource Information System	Theory	DSE	DSE	4	0	0 4	1 60	_		10		-	16			1	1			1	+			Theory + Internal
32	6	06050605	Human Resource Planning & Development	Theory	DSE	DSE	4	0	0 4	-	_		10	-	-	16	1	1		1			+	-	10	140	Theory + Internal
	ALCOHOL: N		Choose any two												1		1	1		1	-			-	10	140	Theory + Internal
33	6		Digital and Social Media Marketing		DSE	DSE	4	0	0 4	1 60	24	20	10	10	40	16		+	+	1				1	10	1 40	Theory + Internal
34	6		Sales and Distribution Management	Theory	DSE	DSE	4	0	0 4	60	24	20	10			16	1	+	+	1							Theory + Internal
35	6	06050608	Product and Brand Management	Theory	DSE	DSE	4	0	0 4	60		20	10	10	40	16	1	1	+	-			-	+			Theory + Internal

Important Note:

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^{1.} MGE, AECC & VAC will be selected from university umbrella.

^{2. (}For 5th and 6th Semester only) Discipline Specific Electives (DSE): Select any one Electives from the area of Finance / Human Resources / Marketing. Under the selected Elective, choose any two DSEs.



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ADMINISTI	RATION		75		
Course: Business	Statistics	V	Code: 0	6050101	
Teacl	ning Scheme			Evaluati	ion Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	_	4	40	60

Course Rationale:

 The objective of this course is not only to make the students to get a basic understanding of statistical techniques, but also to develop the skill to apply the techniques in practical cases which can be used in their projects and also when the students enter the industry after finishing their courses.

Course Objectives:

- To provide students with the understanding of role of quantitative techniques in business decision making:
- To prepare a common platform for students for better understanding of statistical tools.
- To familiarize the students of different streams about different quantitative techniques.

Learning Outcomes:

After completion of the course students would be able to:

- Understanding the various aspects of statistics including its scope, importance and limitations.
 Discussing data and its various aspects
- Understanding the basic concept and applications of measures of central tendency and dispersion.
- Determine the procedures to apply correlation and regression methods in order to obtain the relationships between variables and datasets
- Understanding the basic concepts of probability and its related operations
- Acquaintance of selection mechanism of suitable probability distributions to various business management problems.

Prerequisite(s):

Basic Knowledge of Algebra and Probability.

Pedagogy: Lectures, presentations and problem solving.

Syllabus:

Unit I

Data, primary and secondary data, discrete and continuous data. Classification of data, Graphical representation of data. Measurement of Central Tendency- arithmetic Mean: step deviation method for computing arithmetic mean, mathematical properties of arithmetic mean, merits and demerits of arithmetic mean, weighted arithmetic mean; Median: calculation of median, merits and demerits of

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median; Mode: computation of mode, merits and demerits of mode

Unit II

Measures of dispersion- Range: merits and demerits, uses; Quartile: Quartile deviation, coefficient, merits and demerits; percentile ranges; Average deviation: computation of mean deviation, merits and demerit; Standard deviation: mathematical properties, merits and demerits, variance, coefficient of variation; Skewness and Kurtosis: measures of skewness, Karl Pearson's Coefficient of skewness, kurtosis.

Unit III

Correlation, types of correlation, Karl Pearson's coefficient of correlation, Spearman's rank correlation coefficient, properties of correlation coefficient. Linear regression, lines of regression, regression coefficient, relation between correlation coefficient and regression coefficient.

Unit IV

Meaning and components of time series. Methods of time series- Simple Moving Average – (3yearly, 4 yearly and 5 yearly) and Least Square Method. Calculation of trend values and construction of graph of original values and trend values.

Unit V

Probability: Concept, Events, Addition Law, Conditional Probability, Multiplication Law &Baye's Theorem (Simple Numerical). Theoretical distributions- introduction; Binomial Distribution: Probability function of binomial distribution, constants of binomial distribution, mode of binomial distribution, fitting of binomial distribution; Poisson Distribution: utility of Poisson distribution, constants of Poisson distribution, mode of Poisson distribution, fitting of Poisson distribution; Normal distribution: equation of normal probability curve, standard normal distribution, relationship between binomial and normal distribution, relationship between Poisson and normal distribution, properties of normal distribution, area under standard normal probability curve, importance of normal distribution.

Textbook:

- 1. Sharma, J. K." Business Statistics". New Delhi: Pearson Education (P) Ltd
- 2. Gupta, S. C., & Kapoor, V. K. (2020). Fundamentals of mathematical statistics. Sultan Chand & Sons.

Reference Books:

- Bali, N. P., Gupta, P. N., & Gandhi, C. P., "Text Book of Quantitative Techniques." New Delhi: Laxmi Publications (P) Ltd.
- 2. Bajpai, N. "Business Statistics". New Delhi: Pearson Education (P) Ltd
- 3. Levin, R. I. "Statistics for Management" New Delhi:Pearson Education (P) Ltd.

Journals: Communications in Statistics

- 2. Journal of Statistical Computation and Simulation
- 3. Annals of Probability

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Total

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4. Journal of Business &	& Economic Statist	ics	92	, ° =	
Case Study:		. 8		÷ .	
*					
Links to websites:	· ·				
Evaluation Scheme:				<u> </u>	
Class participation and attendanMid Term Exam20marksAssignment05marks					
Team Project PresentationTerm-End Exam60marks	10marks			8)	

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100marks



Program Name :B ADMINISTI		L	Semeste	er: I	
Course: Manager	nent Concepts	S	Code:0	6050102	
Teach	ning Scheme			Evaluati	on Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	_	-	4	40	60

Course Rationale:

This Course is the basic course for management students to provide them knowledge and evolution of management thought. The units or modules in this subject are designed to deeply impart the understanding of functions of Management along with light on strategic management and contemporary challenges of management field for managers.

Course Objectives:

Students would understand basic concepts of management and gain appreciation for emerging ideas, techniques, procedures and practices in the field of management

Learning Outcomes:

After completion of the course the students would be able to:

- 1. Understand the Management concepts and its implications.
- 2. Analyze and comprehend the contemporary challenges confronted by Organizations.
- 3. Develop the skills to apply management concepts and find out the solutions in organizations.

Prerequisite(s):1. Communication skills

Pedagogy: Discussion, Hands on, Lectures and Case Studies.

Syllabus:

Unit I: Importance, Nature, Process, Functions and Principles of Management. Management V/s Administration, Development of Management Thought: Classical, Neo-classical, Systems, contingency and Contemporary Approach to Management. Managerial Roles: Role of a Manager – Levels of Management - Managerial Skills.

Unit II: Communication – Formal and Informal Networks, Barriers and Principles. Planning – Concept, Nature, Importance, Steps and Limitations, Types of Plans. Making Planning Effective –

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Strategic Considerations in Planning - Management by Objectives. Decision Making Concept,

Process, Rationality and Techniques.

Unit III: Need for Organization - Principles and Process of Organizing - Span of Management - Organization Structure - Variables affecting Structure - Departmentalization - Authority, Delegation and Decentralization - Committees. New Forms of Organization, Staffing - Concept, Nature, Importance and Steps, Motivation - Concept and Theories.

Unit IV: Directing – Concept, Nature and Importance. Leadership - Concept and Theories, developing leaders across the organization, Controlling - Concept, Nature, Importance and Process of controlling. Contemporary control Techniques - Stakeholder Approaches (Balanced Score Card), Accounting Measures (Integrated Ratio Analysis), and Economic and Financial Measures (Economic Value added and Market Value added), Behavioral aspect of Management Control.

Unit V: Challenges in Management practices: Management of Strategic Change, Culture, Knowledge Management, Learning Organization, Managing Diversity, Corporate Governance and social responsibility of business.

Text Books:

- 1. Harold Koontz & Heinz Weihrich, Essentials of Management, Tata Mcgraw Hill
- 2. Stephen F.Robbins Mary Coulter-Management Prentice Hall of India Pvt. Ltd

Reference Books:

- 1. P.C.Tripathi, P.N. Reddy, *Principles of Management*, Tata McGraw-Hill Publishing Company Limited, New Delhi.
- 2. Prasad LM, Principles and Practice of Management, Sultan Chand & Sons, New Delhi.
- 3. D. Chandra Bose, *Principles of Management and Administration*, Prentice-Hall of India Private Limited, New Delhi.

Journals:

- Journal of management Studies
- Journal of Management Education
- Journal of management Studies

Case Study:

Links to websites:

- https://www.icmrindia.org/
- https://www.mbaknol.com/management-concepts/analysis-of-problems-in-management-case-studies/

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Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks\7

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Program Name :BB Administrati			Semeste	er: I	
Course: Human Biol Terminolog		al		: 060501	03
Teacl	ning Scheme			Evaluat	ion Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale:

 Explain the knowledge of basic and advance Medical terminologies necessary for hospital administration students.

Course Objectives:

- 1. Understanding the basic importance of Medical terms into their component parts.
- 2. Analyze and spell words correctly.
- 3. Applying the words from singular to plural form.
- 4. Identify combining forms, prefixes, suffixes and terminology associated with each of the body systems.

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Ensuring successful learning of basic and advance medical terminology.
- 2. Student will able to read, write, spell and understand the medical terminology

Prerequisite(s):

1. Basic knowledge of human body parts, name of different organ system in body.

Pedagogy:

Ensuring class room lectures, power point presentations, hospital visits, practice of documentations along with case studies.

Syllabus:

Unit-I

Introduction to Medical terminology, Greek and Latin alphabet, commonly used prefixes in Medical

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terminology, commonly used suffixes in Medical terminology.

Unit-II

Common terms used in prescription and patient report, study of standard abbreviations, commonly used root words used in medical terminology, word formation.

Unit-III

Basic Structure, functions and Importance of following systems in human body:

- 1. Digestive system
- 2. Respiratory system
- 3. Circulatory system
- 4. Central nervous system

Unit-IV

Basic Structure, Functions and Importance of following systems in human body:

- 1. Reproductive system
- 2. Muscular system
- 3. Urinary system

Unit-V

Medical terminology used by Gynecologist, Nephrologist, Neurologist, Cardiologist, Gastrologis, and other Healthcare professionals.

Textbook:

- Davies, Juanita. Essentials of Medical Terminology. 3rd edition. New York. Delmar. 2008.
 E book
- Mogli. J.D. Medical Records: Organization & Management 2ndedition New Delhi: Jaypee Brothers.

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Reference Books:

- 1. Paramedics-Six in One, Jaypee Brothers
- 2. Roger Watson Anatomy and Physiology for Nurses
- 3. Stedman's Medical Dictionary
- 4. Francis, C.M., and Mario C. De Souza. Hospital Administration. 3rd ed. New Delhi: Jaypee Brothers.

Journals:

• Journal of Healthcare Engineering volume 2, Issue 3, Pages 271-283

Links to websites:

https://www.hindawi.com/journals/jhe/2011/639549/ref/?utm_source=google&utm_medium=cpc&utm_campaign=HDW_MRKT_GBL_SUB_ADWO_PAI_DYNA_JOUR_X&gclid=CjwKCAiAi4fwBRBxEiwAEO8_HkLF6o861cGUHaFTPorVf-Uaz-0jLqMcyqolxQyUxGADt-HWtEd-LRoCZA4QAvD_BwE

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Program Name :B ADMINISTI		L	Semeste	er: II	
Course: Financia	l Accounting		Code: 0	6050201	
Teach	ning Scheme			Evaluati	on Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	e = "	-	4	40	60

Course Rationale:

The primary objective of course is to acquaint the students with fundamentals of management accounting. It will equip the students with the concept and methods of various managerial techniques for decision making. It is concerned with the presentation of data to predict inconsistencies in finances that help managers make important decisions.

Course Objectives: To explain identification of a project, feasibility analysis including market, technical and financial appraisal of a project. Understand the relevance of alternative project appraisal techniques, financial structuring and financing alternatives. This course intends to involve students to apply appraisal techniques for evaluating live projects.

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Apply managerial accounting and its objectives in a way that demonstrates a clear understanding of ethical responsibilities.
- 2. Prepare various costing schedules where an analysis of cost classification, behaviour, and type is completed.
- 3. Apply and analyze different types of activity-based management tools through the preparation of estimates.
- 4. Analyze cost-volume-profit techniques to determine optimal managerial decisions.
- 5. Prepare a master budget and demonstrate an understanding of the relationship between the components.

form cost variance analysis and demonstrate the use of standard costs in flexible budgeting.LO1

Prerequisite(s):

Conceptual knowledge of other branches of accounting

Pedagogy:

A mix of pedagogy would be adopted consisting of lecture, discussion, presentation, demonstration and class test. Concept of the topics will be given through short lectures, assignments and Numerical problems. The course is a hands-on course and requires the participant to work out multiple examples to gain confidence.

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Syllabus:

Unit I: Introduction to Financial Accounting: Accounting as an Information System, Introduction: Meaning, Objectives, Process, Limitations and Basic Terms of Accounting; Generally Accepted Accounting Principles; Journalizing, Posting and Preparation of trial balance.

Unit II: Accounting Equation: Nature of Accounts, Types of books (Primary and Secondary) and Rules of Debit and Credit; Recording Transactions in Journal; Preparation of Ledger Accounts; Opening and Closing Entries; Preparation of Trial Balance.

Unit III: Preparation of Financial Statements: Trading Account, Profit & Loss Account and Balance Sheet, Adjustment Entries, understanding contents of financial statements of a joint stock company as per the Companies Act 2013; Understanding the contents of annual report of a company, Preparation of cash flow statement as per AS-3 (revised).

Unit IV: Indian Accounting Standards (Ind-AS): Concept, benefits, procedure for issuing Ind-AS in India, salient features of Ind-AS issued by ICAI; International Financial Reporting Standards (IFRS): Main features, uses and objectives of IFRS, IFRS issued by IASB and concept of harmonization and convergence, obstacle in harmonization and convergence, suggestions for increased convergence and harmonization.

Unit V: Hire purchase and installment system: Hire Purchase System and Installment payment system; Branch Accounting (Home branches: - concept of dependent branches, accounting aspects, ascertainment of profit by Debtor method, Stock & Debtor method and Final accounts method, concept of Independent branch, and accounting treatment. Foreign branches:

Concept and accounting treatment.

Text Books:

- Monga, J.R., Financial Accounting: Concepts and Applications, Mayur Paperbacks
- 2. Tulsian, P.C., Financial Accounting, Pearson

Reference Books:

- Maheshwari, S.N. & Maheshwari, S.K., Financial Accounting for B. Com., CA, CS, &ICWA (Foundation) Courses, Vikas Publishing House Pvt. Ltd.
- 2. Ghosh, T.P., Financial Accounting for Managers, Taxmann Allied Services (P) Ltd.

Journals:			
Case Study:		<u>.</u>	
Links to websites:	*		

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Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks\7

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Program Name :B Administrati			Semeste	er: II	4
Course: Introducti Administra	THE RESERVE OF THE PARTY OF THE PARTY.	ľ	Code: 0	6050202	
Teacl	ning Scheme	- u ₋₂		Evaluati	on Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale:

- Explain roles of hospital administrator.
- Explain the function of hospital administrator in clinical and non-clinical services in hospital.
- Explicate to reduce errors in operational processes in Hospital.
- Explain the concept of Hospital Management.

Course Objectives:

- 1. To expose the students to the concept of administration and operation of hospitals in a detailed manner.
- 2. To cover every aspect of different department which involves clinical care, supportive services as well as ancillary care.

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Ensuring the hospital processes in all best possible manner.
- 2. Student will be able to understand the need and importance of hospital administrators
- 3. Develop aqn comprehensive approach towards running a good hospital.

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Prerequisite(s):

- 1. Basic knowledge of Hospital Industry.
- 2. Basic understanding of operational activities of hospitals.

Pedagogy:

Ensuring class room lectures, power point presentations, field work along with case studies.

Syllabus:

Unit 1:

Meaning, definition and concept of Health and Hospital, Components of Health Sector, Types of Care, Types of Hospitals and Role of Hospital in Healthcare.

Unit 2:

Health Care Industry- Concept, characteristics, changing nature of Health Care Industry, Duties and responsibilities of Hospital Managers, Expected qualities of a good Hospital Administrator.

Unit 3:

Hospital Management Roles and responsibilities, different Boards in hospital, different Administration in Hospital (Medical, Nursing and Hospital, Responsibilities of the hospital to the community.

Unit 4:

Current scenario of Hospital and Healthcare industry in India, Classification of hospitals on different basis, Administration of different Hospitals (corporate hospital, voluntary hospital and charitable hospital).

Unit 5:

Role of Administration in Medical & Paramedical, Education and Research Recent trends in hospital administration, Trends of Hospital Administration in Abroad, Responsibilities, Roles & Functions of Hospital Administrator

Textbook:

 Stephen P. Robbins and Mary Coulter, Management (Prentice Hall of India Pvt. Ltd., New Delhi)

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• J.E. Park and K. Park, Textbook of Preventive and Social Medicine (M/S Banarsidas

Bhanot Publishers, Jabalpur)

- Elaine La Monica, Management in Health Care (Macmillan Press Ltd, London)
 Reference
- B.M. Sakharkar, Principles of Hospital Administration and Planning (Jaypee Brothers Medical Publishers Pvt. Ltd., New Delhi)

Reference Books:

- C.M. Francis and et al., Hospital Administration (Jayapee Brothers Medical Publishers Pvt. Ltd., New Delhi)
- S. Srinivasan (ed.), Management Process in Health Care (Voluntary Health Association of India, New Delhi)

Journals:

Links to websites:

https://www.hindawi.com/journals/jhe/2011/639549/ref/?utm_source=google&utm_medium=cpc&utm_campaign=HDW_MRKT_GBL_SUB_ADWO_PAI_DYNA_JOUR_X&gclid=CjwKCAiAi4fwBRBxEiwAEO8_HkLF6o861cGUHaFTPorVf-Uaz-0jLqMcyqolxQyUxGADt-HWtEd-LRoCZA4QAvD_BwE

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :B ADMINISTI		L	Semeste	er: II	
Course: Fundame Research M		iess	Code: 0	6050203	
Teacl	ning Scheme			Evaluati	on Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-		4	40	60

Course Rationale:

Understand the concepts and methods of business research. Identify model and solve decision problems in different settings. Interpret results/solutions and identify appropriate courses of action for a given managerial situation whether a problem or an opportunity.

Course Objectives: The objective of this paper is to impart knowledge about various stages of the research processes and their application in decision making. The students will be able to plan, design and earn out business research using scientific methods and prepare research report(s).

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Define the research problem
- 2. Perform data collection
- 3. Perform data preparation and missing value treatment
- 4. Demonstrate Hypothesis testing Procedure and purify the data
- 5. Identify the right test
- 6. Analyze the data by parametric test using SPSS/Excel
- 7. Analyze the data by Non Parametric test using SPSS/Excel
- 8. Prepare the report

Prerequisite(s):

Basic knowledge of Research Methodology, Statistics, Excel

Pedagogy:PBL(Problem Based Learning), PBL(Project Base Learning), Case study, Video, Hands on

Exercise, Assignments, Quiz

Syllabus:

Commerce & Management

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Unit I: Business Research: Meaning, Need, Types, Approaches, Research methods vs Research Methodology, Research Process, Role of research in important areas, Identification and Formulation of Research Problem, Variables and Variable type, Hypothesis, Types and Formulation of Hypothesis.

Unit II: Research Design: Meaning, Need, and Different research design: Exploratory, Descriptive. Experimental and Diagnostic and Survey Research, Features of a good research design

Unit III: Sampling design: Meaning, Need, and Advantages of sampling over census, Probability and Non probability Sampling Methods, Criteria of Selecting a sampling procedure, Factors influencing sample size

Unit IV: Data Collection Methods: Questionnaire/schedule; Questionnaire designing, Interview and Observational methods, Measurement Scales, Techniques of Developing Scales, Reliability and Validity of scales

Unit V: Data Analysis: Descriptive and Univariate Statistics; Bivariate Analysis: Test of Difference, Measures of Association; Introduction to Multivariate Analysis, Report Writing: Need, Types and Characteristics of a research report.

Text Books:

- 1. William G. Zikmund, Business Research Methods, 7th Edition, Cengage Learning, India.
- 2. K.N. Krishnaswamy, Appa lyer Sivakumar, M.Mathirajan, Management Research Methodology: Integration of Principles, Methods and Techniques, Pearson Education

Reference Books:

- 1. J. K. Sachdeva, Business Research Methodology, Himalaya Pub. House
- 2. Paul E. Green, Donald S. Tull, Research for Marketing Decisions, 5* Edition, PHI.
- 3. Ranjeet Kumar, Research Methods, Pearson Education
- Donald S. Tull, Del I. Hawkins, Marketing Research, Measurement and Methods, 6th Edition, PHI
- 5. Naresh Malhotra and Satya Bhushan Das, Marketing Research: An applied Orientation, Pearson Education
- 6.Mcburney, Research Methods, 7th Edition, Cengage Learning, India.

Journals:

· The Journal of Business Research

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name : BB Administration	1 m		Semeste	er: II	
Course: Epidemiole Administra		Health		: 060502	04
Teac	hing Scheme			Evaluat	tion Scheme
ClassroomSession/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale:

- Explain the concept of health, disease and theory of causation of disease.
- Explain the concept of prevention and control of disease.
- To understand public health administration.

Course Objectives:

- 1. Understanding philosophy and dimensions of health.
- 2. Explain the health indicators and their application for health policy foundation.
- 3. Explain various ways of public health administration.

Learning Outcomes:

After completion of the course, students would be able to:

 Ensuring successful learning of concept of health and disease, control and prevention of disease through various communicable and non-communicable disease.

Prerequisite(s):

Basic knowledge of health, disease and prevention along with name of some communicable and non-communicable diseases.

Pedagogy:

Ensuring class room lectures, student interacting sessions, field work along with case studies.

Syllabus:

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Unit-I

Meaning and definition of health, concept of well-being, philosophy of health, health determinant, health indicators, healthcare spectrum, Concept and definition of epidemiology, aims and objective of epidemiology

Unit-II

Types of epidemiological study, study foreign, coherent study, types of therapeutic or clinical trials, application and uses of epidemiology.

Unit-III

Healthcare – its meaning, concept and administration in India, healthcare administration at central level, state level and district level, healthcare administration organization in India, international healthcare organization like WHO, UNICEF, UNDP

Unit-IV

Healthcare planning in India, different healthcare committees and their suggestions, National Health Policy 2017, healthcare planning models in international scenario.

Unit-V

National healthcare programs related to communicable disease, National Malaria Control Program(NMCP), Revised National Malaria Control Program(RNTCP), National Leprosy Eradication Program(NLEP), National AIDS Control Program (NACP), National Health program related to non-communicable disease, National Blindness Control Program(NBCP), National Newborn Health Program(NNHP) and National Program for Prevention and Control of Cancer, Diabetes, Cardiovascular Disease and Stroke(NPCDCS).

Textbook:

- Park's textbook of preventive and social medicine, K. Park, 23rd edition.
 - Mahajan & Gupta Textbook of Preventive and Social Medicine, 4th edition

Reference Books:

- Oxford Textbook of Public Health, Vol.3
- Francis, C.M. and MarioOdeSouza, Hospital Administration, New Delhi: Jaypee Brothers –

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3rd edition

- Study Material on Hospital Administration. Vol. 2- Health Care Systems in India.
- Publications of Government of India
- MoHFW publications

Journals:

- Journal of Health policy and management
- International Journal of Health policy and management

Links to websites:

- https://www.pulsus.com/journal-health-policy-management.html
- http://www.ijhpm.com/

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :B ADMINISTI		L	Semeste	er: III	
Course: Human	Resource Mar	nagement	Code: 0	6050301	
Teacl	ning Scheme			Evaluati	on Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale: This Course is the basic course for Human resource management students to provide them knowledge and evolution of human resources. The units or modules in this subject are designed to deeply impart the understanding of functions of HRM along with light on human resource information system and contemporary challenges of HR field for managers. This course will help the students to realize the human resource management applications in organizations such as training and development activities and international issues.

Course Objectives:

- 1. To prove the understanding of HRM field and activities conducted in that area.
- 2. To develop competence and problem solving attitude in the HR area.
- To provide the insights for HR problem solutions in corporates.

Learning Outcomes: This course would enable the students to learn:

- 1. Role of the HRM function,
- **2.** Employee resourcing, performance, appraisal and development of human resource in the organization.
- 3. Solve HR field problems.

Prerequisite(s):

- 1. Basic management understanding.
- 2. Communication skills.

Pedagogy: Lectures, Discussions, Case studies, Videos, Activities, etc.

Syllabus:

Syllabus:

Unit-1

Nature of Human Resource Management-Concepts, Objectives and Functions; HRD-Concept and Mechanisms; Role and status of HR Manager; Organization of HR Department; HR Policies; HRM in globally competitive environment; Strategic Human Resource Management.

Unit- 2

Acquiring Human Resource: Human Resource Planning, Job analysis and job design, employee involvements flexible work schedules, Recruitment and Selection-new trends; Placement and

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induction; Right sizing.

Unit-3

Developing human resource: Employee training, training need assessment, Training methods and evaluation, cross cultural training, Designing executive development programme, Techniques of Executive development, Career planning and development.

Unit-4

Enhancing and rewarding performance: Establishing Performance Management system; Performance Appraisal-Techniques of appraisal; Potential Appraisal and employee counselling; Establishing reward and pay plans-job evaluation, wage and incentive plans, employee benefits, ensuring safety and healthy work environment.

Project Work:

- Recruitment and Selection Policies of known companies in the neighbourhood with special reference to executives at three levels—entry level, middle level and top level, of technical hands, professionals and managerial executives.
- Training and development programmes in different companies—manufacturing companies, service companies, IT companies etc. for different levels of employees—goals, contents, techniques and renewals.

Text Books:

- 1. Gary Dessler, Human Resource Management 5th edition Pearson Education.
- 2. Snell and Bohlander Human Resource Management -, Thompson South Western

Reference Books:

- 1. M.Saiyadain, Human Resource Management Tata McGraw Hill.
- 2. Jyothi, P and Venkatesh, D.N, *Human Resource Management* Oxford University Press
- 3. R.W. Mondy&R.M.Noe, Human Resource Management Pearson Education
- 4. B.Pattanayak, Human Resource Management PHI
- 5. V.S.P.Rao, Human Resource Management Excel Books
- 6. K Aswathappa, Human Resource and Personnel Management Tata McGraw Hill
- 7. Gupta, C.B. (2014). Human Resource Management. Delhi. Sultan Chand & Sons.
- 8. Decenzo, A. David & Robbins.
- 9. Stephen. (2011). Fundamentals of Human Resource Management. Wiley India.
- 10. Werther, William and Davis, Keith. (2000). Human Resource Management. Prentice Hall

Journals:

- Human resource Management: Advancing Human Resource Research and Practice, Wiley.
- South Asian General of Human Resource Management, Sage Publications.
- The International Journal of Human Resource Management, Routledge, Taylor and Francis Group.

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Case Study:

Links to websites:

- https://www.youtube.com/watch?v=T7bSMzg7x-s
- https://www.icmrindia.org/case%20volumes/Case%20Studies%20in%20Human%20Resource%20M anagement%20Vol%20I.htm

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :BBA HOSPITAL ADMINISTRATION Course: Application of Business Research Methods			Semester: III		
			Code: 06050302		
Teaching Scheme			Evaluation Scheme		
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale: Understand and critically apply the concepts and methods of business research. Identify, model and solve decision problems in different settings. Interpret results/solutions and identify appropriate courses of action for a given managerial situation whether a problem or an opportunity.

Course Objectives:

The objective of the course is to familiarize students with techniques and practices related to application of business research methods for various research problems.

Learning Outcomes:

After completion of the course, students would be able to:

- Define the research problem
- Perform data collection
- Perform data preparation and missing value treatment
- Demonstrate Hypothesis testing Procedure and purify the data
- · Identify the right test
- Analyze the data by parametric test using SPSS/Excel
- Analyze the data by Non Parametric test using SPSS/Excel
- · Prepare the report

Prerequisite(s): Basic knowledge of Research Methodology, Statistics, Excel

Pedagogy: PBL(Problem Based Learning), PBL(Project Base Learning), Case study, Video, Hands on Exercise, Assignments, Quiz

Unit - I

Introduction to Research

- Nature and Scope of Business Research
- Information Based Decision Making and Source of Knowledge.
- The Research Process
- Basic approaches and Terminologies used in Research
- Defining Research Problem
- Preparing a Research Plan.

Unit -II.

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Sampling Technique & Data Preparation

- Sampling Techniques
- Data types and collection
- Data Preparation concept
- Data Preparation process
 - Preliminary Questionnaire Screening
 - o Editing,
 - o Coding,
 - Data Entry (in Excel & SPSS)
- Missing value Treatment.

Unit - III

Data Analysis

- Introduction to Excel & SPSS Software
- Descriptive analysis (Mean, Median, Standard Deviation, Correlation etc.)
- Cross tabulation
- Hypothesis testing procedure
- Bar and charts
- Data Purity test-
 - Normality,
 - Validity
 - Reliability test

Unit - IV

Parametric Test (Manual Calculation & Application of SPSS/Excel)

- t/z-test (Simple t-test, Independent t-test, Matched paired t-test)
- Measure of Association(Correlation, Coefficient of correlation)
- Simple linear regression analysis
- one- way ANOVA

Unit - V

Non Parametric test (Manual Calculation & Application of SPSS/Excel)

- Chi-Square test,
- Chi-square test for goodness of fit
- Spearman's correlation coefficients
- Factor analysis
- Report Writing: Types of reports, stages in preparation, Characteristics, layout structures, documentation, footnotes, Bibliography & References- various methods. Editing final report, characteristics of good report.

Textbook:

- Business Research methods, Willium G. Zikmand, Cengage Learning, 8th edition
- Research Methodology, C R Kothari, New Age International Publisher

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Reference Books:

- Research Methodology, Naval Bajpai, Pearson Publication, Latest Edition
- Statistics For Research, GerogeArgyrous, Sage, South Asia Edition, Latest edition

Evaluation Scheme:

- · Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

Course Rationale: Understand and critically apply the concepts and methods of business research. Identify, model and solve decision problems in different settings. Interpret results/solutions and identify appropriate courses of action for a given managerial situation whether a problem or an opportunity.

Course Objectives:

The objective of the course is to familiarize students with techniques and practices related to application of business research methods for various research problems.

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Program Name :BBA (Hospital Administration) Course: Medical Record Management Teaching Scheme			Semester: III			
			Code: 06050303			
			Evaluation Scheme			
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)	
40	-	-	4	40	60	

Course Rationale:

• Explain the knowledge and importance of Medical Records along with its management.

Course Objectives:

- 1. Understanding the basic concept of medical record and their importance in hospitals.
- 2. To understand the types of medical records and their classification.
- 3. To learn International Classification of Disease (ICD).

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Ensuring successful learning and basic concept of medical record management.
- 2. Student will able to classify and segregate different medical records in hospital.

Prerequisite(s):

1. Basic knowledge of need and requirement of medical records in hospitals.

Pedagogy:

Ensuring class room lectures, interactive sessions, and field work along with case studies.

Syllabus:

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Unit-I

Medical records – Meaning, functions, principles of record keeping, importance of medical records to patient, doctors and hospitals. Need of record keeping, different methods of medical record keeping.

Unit-II

Classification of records like coding system, indexing system, methods of numbering, serial number, unit number, serial unit number, filing system.

Unit-III

Types of medical record, forms and format, general and special consent, role of medical record of quality health care services, legal aspects of medical records.

Unit-IV

International Classification of Disease (ICD), ICD 10 and its significance, Electronic Medical Record (EMR), Role of medical record professionals.

Unit-V

Medical Registers: Meaning, types, purpose, advantages of Medical Registers, registers in various departments. Statutory registers and reports to be maintained- specimens. Medical Audit: its process, role and importance in hospitals.

Textbook:

Mogli. J.D. Medical Records: Organization & Management 2nd edition New Delhi: Jaypee
 Brothers.

Reference Books:

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- Paramedics-Six in One, Jaypee Brothers
- Stedman's Medical Dictionary
- Francis, C.M., and Mario C. De Souza. Hospital Administration. 3rd etion, New Delhi: Jaypee Brothers.

Journals:

Journal of Healthcare Engineering volume 2, Issue 3, Pages 271-283

Links to websites:

https://www.hindawi.com/journals/jhe/2011/639549/ref/?utm_source=google&utm_medium=cpc&utm_campaign=HDW_MRKT_GBL_SUB_ADWO_PAI_DYNA_JOUR_X&gclid=CjwKCAiAi4fwBRBxEiwAEO8_HkLF60861cGUHaFTPorVf-Uaz-0jLqMcyqolxQyUxGADt-HWtEd-LRoCZA4QAvD_BwE

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name: BBA (Hospital Administration) Course: National Health Programs (NHP) Teaching Scheme			Semester: III			
			Code: 06050304			
			Evaluation Scheme			
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)	
40	-	-	4	40	60	

Course Rationale:

- Explain the concept of health, disease, prevention and health environment
- Explain the nation health policy and various health programs in India along with its impact on health status of country

Course Objectives:

- 1. Understanding the basic concepts of Health Administration at central, state and district level
- 2. Explain the concept of Organization of voluntary health agencies in India
- 3. Explain various health programs related wit communicable and non-communicable disease
- 4. Analysis of nation health policy and its impact on healthcare industry

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Ensuring successful learning of basic concepts of health, care, disease, control, eradication and prevention of diseases.
- 2. Student will able to analyze different health programs along with their success and failure in India
- 3. Understand the national health policy, its major provisions, considerations and effect on healthcare sector.

Prerequisite(s):

- 1. Basic knowledge of human body, causation of disease meaning of health
- 2. Basic knowledge of communicable and non-communicable diseases their etiology, pathogenesis and preventive measures.

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Pedagogy:

Ensuring class room lectures, power point presentations, hospital visits, public health center visit and community health center visit

Syllabus:

Unit I

Health Administration, Functions and organizational structure at Central, State and District level, Various committees and their recommendations on health care in India, Reasons for increasing need and demand for medical care and techniques to reduce the cost of medical care.

Unit II

Goals for Health for All by 2000, and Beyond, National Health Budget. Organization for Health: Voluntary health agencies in India, Indian Red Cross Society, Tuberculosis Association of India. International Health Organizations: WHO, UNICEF, UNDP.

Unit III

National Health Programs related to Communicable Diseases: National Vector Borne Disease Control Program (NVBDCP), National Malaria Control Program, National Filaria Control Program, Revised National Tuberculosis Control Program (RNTCP), National Leprosy Eradication Program (NLEP) and National AIDS Control Program (NACP).

Unit IV

National Health Programs related to Non Communicable Diseases: National Program for Prevention and Control of Cancer, Diabetes (NPCDCS), National Program for Control of Blindness (NBCP), National Mental Health Program (NMHP), Reproductive, Maternal, Newborn, Child, and Adolescent Health (RMNCH+A).

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Unit V

Universal Immunization Program, RCH Phase II, National Rural Health Mission, National Urban Health Mission, National Mental Health Program, National Family Planning Program, National Health Policy, 2017 National Population Policy, Role of NitiAayog in Health Planning.

Textbook:

- Park's textbook of preventive and social medicine, K.Park, 23rd edition.
 - Mahajan & Gupta Textbook of Preventive and Social Medicine, 4th edition
 - Control of Hospitals infection -A practical handbook, (1997), 3rd edition G.A.J. Ayliffe,
 E.J.L. Lawbury, A.N.Geddes, J.D. Willians, Chapman & Hall Medical Chennai.

Reference Books:

- Oxford Textbook of Public Health, Vol.3
- Francis, C.M. and MarioOdeSouza, Hospital Administration, New Delhi: Jaypee Brothers 3rd edition
- Study Material on Hospital Administration. Vol. 2- Health Care Systems in India.
- Publications of Government of India
- MoHFW publications
- WHO publications

Journals:

- Journal of Health policy and management
- International Journal of Health policy and management

Case study:

Decentralization and decision space in the health sector: a case study from Karnataka, India (https://academic.oup.com/heapol/article/31/2/171/2355442)

Links to websites:

- https://www.pulsus.com/journal-health-policy-management.html/
- http://www.ijhpm.com/

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Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name : BBA (Hospital Administration)		Semeste	r: IV		
Course: Health Insur	rance and Medi	cal	Code: 0	6050401	
Teach	ning Scheme			Evaluat	tion Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale:

- Explain roles of health insurance and medical value travel in India.
- Understand the role and significance of insurance regulatory authorities in India.
- Understand the scope and challenges in medical value travel.

Course Objectives:

- 1. To acquaint students to the concept of HI and various HI products, schemes
- 2. To understand the scope and challenges of healthcare insurance sector
- 3. To understand the role and functions of TPA and its regulatory authorities.

Learning Outcomes:

After completion of the course, students would be able to:

- Understand the basic concept of health insurance its role, scope in current healthcare industry.
- Know about the types, process and documentation required for claim settlement.
- Scope, limitations and opportunities in medical tourism.

Prerequisite(s):

- Basic knowledge of concept of general insurance, health insurance and related products.
- Basic knowledge of TPA and types of health insurance policy.
- Concept and meaning of medical tourism.

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Pedagogy:

Ensuring class room lectures, power point presentations, field work, field visits along with case studies.

Syllabus:

Unit-I

Introduction of Health Insurance, Principles of Health Insurance, concept of Health Insurance, current trends in Health Insurance - International and Indian scenario, life and non- life of Health Insurance schemes.

Unit-II

Role and Functions of TPA(Third Party Administrator), Process of claim settlement, challenges faced by TPA in claim settlement process and in Health Insurance sector, Opportunities for Health Insurance companies.

Unit-III

Government Health Insurance regulatory schemes, Pricing and products of health insurance available in market, CGHS, ESI, Social security measures, Avushman Bharat Yogna, IRDA-its role, Functions, and Challenges faced by IRDA.

Unit-IV

Legal framework in Health Insurance, documentation in Health Insurance, ethical issues in Health Insurance sector, misuse or criticism of health insurance.

Unit-V

Medical value travel (MVT)- concept, need, advantages, limitations or barriers of Medical tourism, scope and challenges in Medical tourism in India

Textbook:

- 1. Usha Mehta, A.D. Narde. Health Insurance in India and Abroad, Allied Publishers.
- 2. Thomas K. T., Sakthivel R. Health Insurance In India: Overcoming Challenges and Looking Ahead, Lambert Academic Publishing, 2012.
- 3. Michelle A. Green, JoAnne C. Rowell. Understanding Health Insurance- A guide to billing and reimbursement.

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Reference Books:

- Michelle A. Green, JoAnne C. Rowell. Understanding Health Insurance- A guide to billing and reimbursement.
- William S Stevens. Health Insurance- Current Issues and Background, Nova Science Publishers.
- IRDA Guidelines on Health Insurance- GOI

Journals:

Knowledge and understanding of health insurance: challenges and remedies (Andrew J. Barnes & YanivHanoch *Israel Journal of Health Policy Research* volume 6, Article number: 40 (2017))

- international journals of health services
- international journals of health policy and management

Case study:

- Case for Medical Tourism in India By Prof. M. HabeebGhatala
- Designing promotional strategies for medical tourism by Santosh Kumar

Links to websites:

- https://ijhpr.biomedcentral.com/articles/10.1186/s13584-017-0163-2
- https://www.journals.elsevier.com/journal-of-health-economics/recentarticles
- https://www.journals.elsevier.com/health-policy
- https://journals.sagepub.com/home/joh
- http://www.ijhpm.com/

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :BBA (Hospital Administration)		Semeste	er: IV		
Course: Bio Medic	al Waste Mar	nagement	Code: 0	06050402	
Teaching Scheme		Evaluation Scheme			
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale:

- Explain the importance of Bio Medical Waste.
- Explain the role of hospital administrator towards Bio Medical Waste segregation and handling.
- Develop the understanding of Bio Medical Waste Management and Handling Rules.
- Explain the concept of storage and Transportation of Bio Medical Waste.

Course Objectives:

- 1. To expose the students to ensure the safe handling of Bio Medical Waste.
- 2. To cover every aspect of Bio Medical Waste Management and Handling Rules Act 1998.

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Ensuring the control of nosocomial infection in hospital.
- 2. Student will be able to understand the governmental compliances of Bio Medical Waste.
- 3. Know about the roles of housekeeping staff in handling Bio Medical Waste in hospital.

Prerequisite(s):

- 1. Basic knowledge of clinical, supportive, ancillary services of hospital.
- Basic guidelines for Bio Medical Waste Management and Handling Rules.

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Ensuring class room lectures, power point presentations, field work along with case studies.

Syllabus:

Unit-I

Definition and meaning Biomedical Waste, sources and types of Biomedical Waste,

Unit-II

BMW – Segregation, collection, storage, transportation, disposal, Liquid BMW, Radioactive waste, Metals / Chemicals / Drug waste

Unit-III

BMW Management & methods of disinfection, Modern technology for handling BMW, Monitoring & controlling of cross infection (Protective devices)- Dosimeter, HIV Protective measures and management protocols.

Unit-IV

Hand washing methods, techniques need and importance

Unit-V

Control of Hospital Acquired infections Control of hospital acquired infection, Types of infection,

Purpose, Common Nosocomial infection and their Causative Agents-Prevention of hospital acquired infection Role of ICC - Monitoring and control or cross infection-Staff Health Patient Safety

Textbook:

Sakharkar B.M., Principles of Hospital Administration and Planning 2nd edition.

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Reference Books:

• Hospital Core Services: Hospital administration in 21st century Vol 1 Kumar R, S.L. Goel

Journals:

Hospital administration journals

Links to websites:

- (https://academic.oup.com/heapol)
- (https://www.mdlinx.com/hospital-administration/journals.cfm)
- http://hospital-medical-management.imedpub.com/
- http://jhmhp.amegroups.com/
- http://www.ahaindia.org/journal

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :BBA HOSPITAL ADMINISTRATION Course: Principles of Marketing			Semeste	er: IV	3.7
			Code: 06040403		
T	eaching Schem	e		Evaluati	on Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale:

The rationale for this course is using different marketing strategies and obtain a betterunderstanding of market needs and to more completely satisfy them. Companies that develop effective marketing strategies achieve high sales volumes at the desired profit margin

Course Objectives:

This course is designed to promote understanding of concepts, philosophies, processes and techniques of managing marketing operation and to develop a feel of the market place.

Learning Outcomes: After completion of the course, students will be able to:

- 1. Discus the core concepts of marketing and related terminologies.
- 2. Analyze the application of consumer behaviour in the business industry.
- 3. Apply the learnings of the marketing in the product, pricing, distribution and promotion areas.

Prerequisite(s):

Basic understanding of core concepts of management

Pedagogy: The class may start by the student's Newspaper presentation using the concepts of marketing. A mix of pedagogy would be adopted consisting of lecture, discussion, presentation, demonstration and class test. Concept of the topics will be given through short lectures. The extent & quality of learning will depend on the quality & depth of discussion in the class.

Syllabus:

Unit-I:

Nature, scope and importance of marketing; Evolution of marketing; Selling vs Marketing; Marketing mix, Marketing environment: concept, importance, and components (Economic, Demographic, Technological, Natural, Socio-Cultural and Legal).

Unit-II

Consumer Behaviour: Nature and Importance, Consumer buying decision process; Factors

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influencing consumer buying behaviour.

Market segmentation: concept, importance and bases; Target market selection; Positioning concept, importance and bases; Product differentiation vs. market segmentation.

Unit-III

Product: Concept and importance, Product classifications; Concept of product mix; Branding, packaging and labeling; Product life- cycle; New Product Development Process; Consumer adoption process.

Unit-IV

Pricing: Significance, Factors affecting price of a product, Pricing policies and strategies. **Distribution Channels and Physical Distribution:** Channels of distribution - meaning and importance; Types of distribution channels; Functions of middle man; Factors affecting choice of distribution channel, Physical Distribution.

Unit-V

Promotion: Nature and importance of promotion; Communication process; Types of promotion: advertising, personal selling, public relations & sales promotion, and their distinctive characteristics; Promotion mix and factors affecting promotion mix decisions;

Text Books:

- 4. Kotler, Philip, Gary Armstrong, Prafulla Agnihotri and Ehsanul Haque. *Principles of Marketing*, 13th edition. Pearson Education.
- 5. Michael, J. Etzel, Bruce J. Walker, William J Stanton and Ajay Pandit. *Marketing: Concepts and Cases.* (Special Indian Edition)., McGraw Hill Education

Reference Books:

- 1. Majaro, Simon. The Essence of Marketing. Pearson Education, New Delhi.
- 2. Iacobucci and Kapoor, *Marketing Management: A South Asian Perspective*. Cengage Learning.
- 6. William D. Perreault, and McCarthy, E. Jerome., Basic Marketing. Pearson Education.
- 7. Dhruv Grewal, Michael Levy, Marketing, McGraw Hill Education.
- 3. Rajendra Maheshwari, *Principles of Marketing*, International Book House

Journals:

- American Marketing Association: https://www.ama.org/ama-academic-journals/
- European Journal of Marketing: https://www.emerald.com/insight/publication/issn/0309-0566

Links to websites:

Marketing Management: https://www.pearson.com/en-us/subject-catalog/p/marketing-management/P200000005952/9780137344161

Evaluation Scheme:

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- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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GURGAON, Delhi-NCR

Program Name :BBA (Hospital Semester: IV Administration) Course: Hospital Clinical Service Code: 06050404 **Teaching Scheme Evaluation Scheme** Classroom Session/ Practical/ **Tutorials** Credit Continuous **Term End Examination** Lectures **Evaluation** Group work (TEE) 40 4 40 60

Course Rationale:

- Explain the knowledge of hospital core services from administrative view point.
- Explicit different core services in hospitals.

Course Objectives:

- The objective of this course is to enable students to have a good understanding of core services in hospital.
- To explain functions, policies and procedures of core services in hospitals
- To understand staffing, reporting and documentation of different core services in hospital.

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Ensuring successful knowledge of policies, functions and documentation of different clinical and non-clinical services.
- 2. Student will able to know about procedures, controlling, coordination and communication of clinical and non-clinical services of hospital.

Prerequisite(s):

1. Basic knowledge of role and functions of core departments of hospitals.

Pedagogy:

Ensuring class room lectures, interactive sessions, hospital visits, practice of documentations along with case studies.

Syllabus:

Unit-I

Outpatient services, inpatient services, accident and emergency services, day care services (Briefly

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discuss on all aspects).

Unit-II

Intensive Care Unit (ICU), Neonatal Intensive Care Unit (NICU), Pediatric Intensive Care Unit (PICU), Surgical Intensive Care Unit (SICU), Burn unit

Unit-III

Operation Theatre (OT) complex, labour and delivery suit, hospital acquired infection.

Unit-IV

Radiology services, Computed Tomography (CT) scan, Magnetic Resonance of Imaging (MRI), Ultrasound (USG), X-ray, pathology, laboratory services- blood bank.

Unit-V

Nursing services, physiotherapy services, ward management

Textbook:

- 1. Shakharkar B.M., Principles of Hospital Administration and Planning, 2nd edition
- 2. Hospital and facilities planning and Design G.D.Kunders

Reference Books:

- Hospital Core Services: Hospital administration in 21st century Vol 1 Kumar R, S.L. Goel
- Hospital Management: A guide to departments, Howard S. Roland, Beatrice L Rowland
- Hospital managerial services Volume -4, S.L. Goel, R. Kumar

Journals:

- · Journal of healthcare management
- Journals of hospital and healthcare management

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Links to websites:

- https://journals.lww.com/jhmonline/pages/default.aspx
- http://hospital-medical-management.imedpub.com/

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :BBA HOSPITAL ADMINISTRATION Course: HMIS Lab		Semeste	er: IV		
		Code: 06050405			
Teach	ning Scheme	7	Evaluation Scheme		
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	_	-	0	40	60

Course Rationale: Understand and critically apply the concepts and knowledge of Hospital Management Information System. Identify, model and solve decision problems in different settings. Interpret results/solutions and identify appropriate courses of action for a given managerial situation whether a problem or an opportunity.

Course Objectives: This course is not based on rote memorization of equations or facts, but focuses on honing the understanding of key concepts, managerial judgment, and ability to apply course concepts to real business problems.

Learning Outcomes:

Students to be able to -

- Define the problem
- Understand the use of information technology and software in healthcare industry.

Prerequisite(s): Student should have basic knowledge of IT systems in Healthcare

Pedagogy: PBL(Problem Based Learning), PBL(Project Base Learning), Case study, Video, Hands on Exercise, Assignments, Quiz

Syllabus:

Unit I:

Introduction to Healthcare Information - Fundamentals, system concepts, characteristics - Types of healthcare information-Planning, implementing and controlling healthcareinformation systems

Unit II:

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Data Sources- Various functional systems like payroll and financial systems, Humanresources systems, inventory systems-The Electronic Medical record.

Unit III:

Significance of health data-Types of healthcare data- Database approach –Data models -Relational data model, Hierarchical Data Model, network data model, distributed processing

Unit IV:

Introduction-Functional –Types of administrative and clinical information system–Functional capabilities of computerized hospital information system – Need forcomputerization in hospitals – Healthcare information Regulations, Laws and Standards-Legal aspects of managing healthcare information

Unit V:

Definition, changes and challenges and uses – Determining the Delivery Network needs – Delivery Network model – Maintaining computerized healthcare databases, Evaluation of computerized medical records.

Text Books:

- 1. Bipin C Desai. Introduction to Database design.
- 2. Koontz O'Donnell Essentials of management.

Reference Books:

- 1. Kappor, V.K.Introduction to Electronic Data Processing and MIS.
- Ball, Marion J etel Strategies and Technologies for Healthcare Information Springer Publication New York.

Evaluation Scheme:

- Class participation and attendance 10 marks
- Mid Term Exam20marks
- Project/Laboratory Work

20 marks

Total

50 marks

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Program Name :BBA HOSPITAL ADMINISTRATION			Semester: V			
Course: Strategic Management		Code: 06050501				
Teaching Scheme		Evaluation Scheme				
Classroom Practical/ Tutorials Session/ Lectures Group work		Credit	Continuous Evaluation	Term End Examination (TEE)		
40	-	-	4	40	60	

Course Rationale:

Strategic Management is the study of achieving short and long-term business objectives through the effective use of a company's physical, intellectual, financial, and human resources.

Course Objectives: The objective of this course is to enable students integrate knowledge of various functional areas and other aspects of management, required to develop strategies based on organizational perceived opportunities and threats.

Learning Outcomes:

After completion of the course students would be able to:

- Effectively develop and implement corporate strategies. Set up realistic business objectives. Perform daily tasks efficiently.
- 2) Formulate the vision, mission, objectives and goals.
- 3) Implement and evaluate the various business and corporate level strategies.

Prerequisite(s):

1. The student should have gone through all the core courses of management.

Pedagogy: A mix of case studies, whiteboard, PowerPoint presentation, and business news paper strategy may be used for teaching this course.

Syllabus:

Unit I: Historical perspective of Strategic management, Conceptual framework for strategic management, the Concept of Strategy, Strategy formulation: Company's vision, mission and objectives.

Unit II: External Environment-PESTEL Analysis, SWOT Analysis, Porter's Five Forces Model, Business ethics and corporate strategy, Concept of value chain, Core competencies.

Unit III: Corporate Level Strategies: Stability, Expansion, Retrenchment and Combination strategies; Corporate Strategy- Vertical Integration, Diversification and Strategic Alliances; Business level strategies: Cost, Differentiation, and Focus Strategies; Strategic analysis and choice: Environmental Threat and Opportunity Profile (ETOP), Mc Kinsey's 7s Framework, BCG Matrix.

Unit IV: Strategy implementation: Structural, Behavioral and Functional implementation. Strategy Evaluation: Strategic and Operational Control; Techniques of evaluation and control.

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Unit V: Definition of global strategy, Phases of global strategy, International strategy vs. global strategy, Drivers of global strategy

Text Books:

- 1. Kazmi, Azhar, Business Policy and Strategic Management, TMGH, New Delhi
- Gerry Johnson, Kevan Scholes, Richard Whittington, Exploring Corporate Strategy, Pearson Edition Ltd, United Kingdom

Reference Books:

- 1. Executing Strategy The Quest for Competitive Advantage Concepts and Cases, TMGH, New Delhi.
- 2. Fred R. David, Strategic Management- Concepts and Cases, PHI Learning, New Delhi.
- 3. Subba Rao, P, Business Policy and Strategic Management (Text and Cases), Himalaya Publishing House, Hyderabad
- 4. Jauch and Glueek, Business Policy and Strategic Management, McGraw-Hill Publications.
- 5. Thampson A.A. and Stickland A.J, Strategic Management- Concept and cases, Pearson
- 6. Michael Porter, Competitive Advantage of Nations, Free Press.
- 7. Kenneth, A. Andrews, Concepts of corporate Strategy, Irwin/McGraw-Hill
- 8. Melvin J. Stanford, Management Policy, Prentice-Hall

Journals:

- Strategic management Journal: https://onlinelibrary.wiley.com/journal/10970266
- Journal of Strategy and Management: https://www.emerald.com/insight/publication/issn/1755-425X

Case Study:

Links to websites:

Strategic Management Insight:https://strategicmanagementinsight.com/

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name : BBA (Hospital Administration) Course: Hospital Support and Utility Services		Semeste	er: V		
		Code 06050503			
Teaching Scheme		Evaluation Scheme			
Classroom Session/ Practical/ Tutorials Lectures Group work		Credit	Continuous Evaluation	Term End Examination (TEE)	
40	-	-	4	40	60

Course Rationale:

- Explain the concept of knowledge of support and utility services from administrative view point.
- Explicate different support and utility services in hospital.

Course Objectives:

- The objective of this course is to enable students to have a good understanding of support and utility services in hospital.
- To explain functions, policies and procedures of support and utility services.
- To understand staffing, reporting and documentation of different support and utility services in hospital.

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Ensuring successful learning and functions of support and utility departments in hospital.
- Students will able to know the normal policies, procedures, equipment, functions and staffing of particular support and utility department.

Prerequisite(s):

- 1. Basic knowledge of departments of hospital.
- 2. Basic knowledge of normal role and functions of support and utility departments.

Pedagogy:

Ensuring class room lectures, students interacting sessions, hospital visits, practice of documentations along with case studies.

Syllabus:

Unit I

Role and importance of support services, Central Sterile Supply Department (CSSD), hospital laundry,

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pharmacy services, ambulance service and mortuary.

Unit II

Reception, enquiry, admissions, medical record department, administration department and human resource department.

Unit III

Dietary services, hospital store, inventory and purchase department, quality department.

Unit IV

Hospital engineering department, oxygen manifold, marketing and public relations.

Unit V

Electricity and water supply department, hospital security services, housekeeping services.

Textbook:

- 1. Sakharkar B.M., Principles of Hospital Administration and Planning 2nd edition.
- 2. Hospital and facilities planning and Design G.D.Kunders 2nd edition

Reference Books:

- Hospital Core Services: Hospital administration in 21st century Vol 1 Kumar R, S.L. Goel
- Hospital Management: A guide to departments, Howard S. Roland, Beatrice L Rowland
- Hospital managerial services Volume -4, S.L. Goel, R. Kumar

Journals:

- Journal of healthcare management
- Journals of hospital and healthcare management

Links to websites:

- https://journals.lww.com/jhmonline/pages/default.aspx
- http://hospital-medical-management.imedpub.com/

Evaluation Scheme:

- Class participation and attendance 05 marks
- Mid Term Exam 20 marks
- Assignment 05 marks
- Team Project Presentation

10 marks

Term-End Exam 60 marks

Total

100 marks

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Program Name : BBA(Hospital Administration)			Semester: V				
Course: Quality in Healthcare		Code: 06050504					
Teaching Scheme		Evaluation Scheme					
ClassroomSession/ Practical/ Tutorials Lectures Group work		Credit	Continuous Evaluation	Term End Examination (TEE)			
40	-	-	4	40	60		

Course Rationale:

To learn and implement the concept of quality and quality management in hospital and healthcare sector, along with the knowledge and importance of quality accreditation in hospitals.

Course Objectives:

- 1. To understand the concept of quality and quality management,
- 2. To understand the concept of continuous quality improvement, its techniques,
- 3. To know the quality accreditation in hospitals like NABH and its relation to healthcare scenario.

Learning Outcomes:

After completion of the course, students would be able:

- 1. To know about concept, dimensions and scope of quality
- 2. To learn quality improving tools and techniques useful in hospitals
- 3. To learn the process of implementation of quality in hospitals.

Prerequisite(s):

Basic concept of quality, meaning of quality, some accreditation organizations in healthcare industries.

Pedagogy:

Ensuring class room lectures, power point presentations, field work along with case studies.

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Syllabus:

Unit-I

Definition, Meaning and concept of Quality, Dimensions of Quality, Continuous quality improvement - Benefits, Awareness and Obstacles-Quality Vision, Mission.

Unit-II

Quality management concepts, definition, Objectives and importance of quality management Overview of the contributions of Walter Shewhart, Deming & Juran and others.

Unit-III

Conceptsofqualitycircle-Japanese5SPrinciplesand8DMethodology, Kaizen. Concepts of quality control, simple tools of quality control, Process Mapping, Cause and Effect diagram, Pareto analysis, control charts.

Unit-IV

Quality Improvement techniques, implementing strategies – Quality circles, quality assurances, continuous quality improvement.

Unit-V

Benchmarking for Quality Standards- ISO 9000 Series- ISO2000, ISO 14000, ISO 18000, and Accreditation with special emphasis on NABH Accreditation in Hospitals and healthcare organizations.

Textbook:

- 1. Quality Management in Hospitals by S. K. Joshi
- 2. Total Quality Management, D.D. Sharma
- 3. Total Quality Management, Aswathappa Himalaya Books House

Reference Books:

- Quality Management, P. C. Tripathy
- Hospital Quality Assurance: Risk Management & Program evaluation, Jesus J. Pena

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- Donald E. Lighter and Douglas C Fair: Quality Management in Health Care Principles and methods, Jones and Bartlett publishers, second edition.
- McLaughlin CP and Kalauzny AD. Total quality management in health, Healthcare management review.

Journals:

- International journal for quality in healthcare, Oxford academy
- Journals for healthcare quality
- International society for quality in healthcare
- · Global journal for quality and safety in healthcare

Case Study:

Using DMAIC to improve nursing shift change assignments. (http://asq.org/knowledge-center/case-studies-dmaic-improve-nursing-shift-change.html)

Links to websites:

- https://academic.oup.com/intqhc
- https://journals.lww.com/jhqonline/pages/default.aspx
- https://www.isqua.org/resources-blog/journal.html
- http://www.jqsh.org/contributors.asp

Evaluation Scheme:

- Class participation and attendance 05 marks
- Mid Term Exam 20 marks
- Assignment 05 marks
- Team Project Presentation

10 marks

Term-End Exam 60 marks

Total

100 marks

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Program Name :BBA HOSPITAL Semester: V **ADMINISTRATION** Course: Code: 06050506 Training & Development **Teaching Scheme Evaluation Scheme** Classroom Tutorials Practical/ Credit Continuous Term End Session/Lectures Group **Evaluation** Examination work (TEE) 40 40 4 60

Course Rationale: This course provides an understanding of the role of training and the various forms training can take. Students develop a theoretical and applied understanding of training practices in Indian workplaces as well as a practical knowledge of instructional design.

Course Objectives:

Student would be able to understand role of training and development for the organizational growth and development. Assess, develop, conduct and evaluate a training program.

Learning Outcomes: On successful completion of the series, students should be able to:

- Understand a variety of theories and concepts of training and development.
- Evaluate the role and involvement of training professionals.
- Conduct research to determine what types of changes have occurred in training and development.
- Define terms applied to training and development activities and describe learning models.

Prerequisite(s):

- The students must be familiar with the basic knowledge of Training and Development.
- The students must be familiar with the basic knowledge of Emotional Intelligence.
- The students must be ready to participate in different pedagogy adopted.
- The students must be participative.

Pedagogy:

The syllabus would be involving a mix of Student seminar, Discussions, Problem based exercises, and other andragogy according to the topic and student understanding.

Syllabus:

Unit-I

Introduction to Training and Development. Nature, Scope and Role of Training and Development. Forces influencing Working and Learning.

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Unit-II

Strategic aspects in Training, Needs Assessment, Designing Effective Training, Determining Training Objectives, Learning: Theories and Program Design, Transfer of Training.

Unit-III

Training Climate and Training Techniques, Selecting Training Strategies, Training- Methods - Traditional, E – Learning and use of technology.

Unit-IV

Training Evaluation. Employee Development & Special Issues in Training and Development.

Mentoring, Assessment and Development Centre.

Unit-V

Career planning and Career Management – Special Challenges, The Future of Training and Development.

Text Books:

- R. Noe, *Employee Training and Development* by, McGraw-Hill; 4th edition (January 1, 2007)
- B.Taylor&G.Lippitt, Management Development and Training Handbook, McGraw Hill

Reference Books:

- William E.Blank, Handbook For Developing Competency Based Training Programmes, Prentice-Hall, New Jersey, 1982.
- Lynton R.P and Pareek U(1990). Training for Development. Vistaar Publications, New Delhi
- Effective Training Systems, Strategies and Practices by P. Nick Blanchard & James W Thacker, Pearson Custom; 2010.

Case Studies:

https://www.mbaknol.com/management-case-studies/case-study-of-nestle-training-and-development/

Evaluation Scheme:

Class participation and attendance
 Mid Term Exam
 Assignment
 Team Project Presentation
 Term-End Exam
 O5marks
 10marks
 60marks

Total 100marks

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Program Name :BBA HOSPITAL ADMINISTRATION Course: Management of Industrial Relations		Semeste	er: V		
		Code: 06050506			
Teacl	ning Scheme			Evaluati	on Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	_	4	40	60

Course Rationale:

This course offers you a multidisciplinary, theoretical and practical introduction to some key
concepts, processes, practices and debates associated with industrial relations system – workers,
employers, trade unions, employer organisations and the state – and how they interact, sometimes
cooperatively and sometimes in conflict.

Course Objectives:

The course focuses on acquainting students with concepts of Industrial Relations and various legislations related to Labour Welfare and Industrial laws

Learning Outcomes:

After completion of the course students would be able to:

- 1. To gain insights into conceptual knowledge on industrial relations
- 2. To appraise the extent to which the workers can participate in management
- 3. To Interpret the mechanism for resolving industrial disputes
- 4. To realize the provision for payment of wages

 To discuss the legal framework of factories act

Prerequisite(s):

- 2. Good Communication skills
- 3. Basic knowledge of marketing and financial management.

Pedagogy:

Lecture, Presentations, and Case study.

Syllabus:

Unit-1

Introduction to industrial relations: Concept, scope, and components of industrial relations system,

Evolution of Industrial Relations in India, brief overview of industrial relations in India. Technological change and industrial relations. Legal Frame Work of Industrial Relations

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Unit-2

Grievances and discipline: Meaning, nature and causes of grievances; grievances presentation, procedure for redressal; meaning of discipline, causes of indiscipline in industry; discipline enforcement, code of discipline in industry.

Unit-3

Trade union movement: Immunity granted to Registered Trade Unions, Recognition of Trade Unions. The Industrial Employment (Standing Orders) Act 1946, scope, coverage, certification process, modification, interpretation, and enforcement. The Industrial Disputes Act 1947, forum for settlement of disputes.

Unit-4

Industrial disputes: Concept, Nature & Causes of industrial disputes, Anatomy of industrial Conflicts-Genesis of Industrial Conflicts, Causes and resolution; - mediation, conciliation, arbitration, adjudication (with reference to Industrial Dispute Act, 1947). Classification and Impact of Industrial Disputes

Unit-5

The Factories Act 1948 Definition, approval, licensing and registration, health and welfare measures, employment of women and young persons, leave with wages and weekly holidays.

Textbook:

- 1. Bray (2004). Industrial relations: a contemporary approach. Australia: McGraw Hills
- 2. Manoria, Manoria&Ganlear. (2003). Dynamics of industrial relations. New Delhi: Himalaya Publishing House
- 3. Monappa, A. (2000). Industrial relations. New Delhi: Tata McGraw Hill.
- 4. Sen (2003). Industrial relations in India: Shifting paradigms. New Delhi: Macmillan India.
- 5. Uzzaman& Sherwani (2000). Industrial relations in India. Anmol Publication.

Reference Books:

- 1. Mamoria C.B. and Mamoria. Satish 'Dynamics of Industrial Relations', Himalaya Publishing House, New Delhi, 1998.
- 2. Dwivedi. R.S. 'Human Relations & Organisational Behaviour', Macmillan India Ltd., New Delhi, 1997.
- 3. Ratna Sen, 'Industrial Relations in India', Shifting Paradigms, Macmillan India Ltd., New Delhi, 2003.
- 4. Srivastava, 'Industrial Relations and Labour laws', Vikas, 4th edition, 2000.
- 5. C.S. Venkata Ratnam, 'Globalisation and Labour Management Relations', Response Books, 2001.

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Journals:	*		
Case Study:			
Links to websites:	2		,
Evaluation Scheme:			
Class participation and attenda	nce 05marks		
Mid Term Exam20marksAssignment05marks			
Team Project PresentationTerm-End Exam60marks	10marks		
Total 100marks			
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Program Name: BBA HOSPITAL Semester: V **ADMINISTRATION** Course: HR Audit Code: 06050508 **Teaching Scheme Evaluation Scheme** Classroom Practical/ **Tutorials** Credit Continuous Term End Session/Lectures Group **Evaluation** Examination work (TEE) 40 4 40 60

Course Rationale: The course is designed to provide an understanding of the HR Audit process, its role, method and impact on HR and organization.

Course Objectives: The primary objective of course is to develop understanding on importance, need, process and methodologies of HR audit. HR audit as strategic input for Organization Development.

Learning Outcomes:

Students understand the importance of HR audit process in organizations.

Students are aware about the audit process in different HR systems

Students are equipped with the process of auditing the HR competencies.

Students know the role of team work and trust in organizational culture and audit.

Prerequisite(s): Knowledge of Human resource management and competencies.

Pedagogy: Lecture, Role play, and Case study.

Syllabus:

Unit I:Introduction to Human Resource Audit. Need for Human Resource Audit, Identifying the Human Resource Audit Goal, Defining the Audit Team, Conceptualizing of Human Resource Audit, What you need to know before conducting Human Resource Audit. Limitations of HR Audit.

Unit II:HR Audit Dimensions: HR Strategies, HR Competencies, HR Culture, HR Values. HR Audit Methods: Interviews, Group Discussion and Workshops, Observation, Analysis of Records and Documents, Questionnaires.

Unit III: Audit of HR Systems: Competency Mapping, Manpower Planning, Recruitment, Induction and Integration, Performance Management, Potential Appraisal and Assessment Centers, Career Planning and Development, Job Rotation, Training and Learning, Organization Development. Audit of HR Strategies

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Unit IV: Audit of HR Competencies: Auditing Competencies of the HRD Staff, Auditing Learning Attitude of Line Managers, Auditing Top Management Styles, Auditing, Learning Orientation of Non-Supervisory Staff, Auditing Credibility of the HR Department.

Unit V: Audit of HR Culture and Values: Collaboration and Team Work, Trust and Trustworthiness, Authenticity, Proactivity and Initiative, Autonomy, Confrontation, Experimentation, Organizational Culture. HR Impact and Alignment

Text Books:

1. T V Rao, HRD Audit: Evaluating the Human Resource Function for Business Improvement, Sage Publications (2014).

Reference Books:

- 1. Brian E. Becker, David, Mark A. Huselid, *The HR Scorecard: Linking People, Strategy, and Performance*, Harvard Business Review Press; 1 edition (2001).
- 2. DurdanaOvaisRajniGyanchandani, HR Audit, Everest Publishing House (2017).

Journals:

https://www.researchgate.net/publication/282607800_HR_Audit_Tribune_First_Annual_HR_Audit_Report

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Links to websites:

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Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :BBA HOSPITAL ADMINISTRATION		Semester: 5 th			
Course: Retail M	Course: Retail Management Code: 06050508 Teaching Scheme Evaluation Scheme				
Teacl			Evaluation Scheme		
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale:

 This course provides a comprehensive introduction to retail industry, and discusses key concepts, processes, and techniques, as well as their applications. Students gain an appreciation for the breadth and depth of the subject and its significance for a business enterprise, whether a start-up or an established company.

Course Objectives:

The primary objective of course is to develop retail orientation among the students and to acquaint them with fundamentals of retail management. It will equip the students with the concept and methods of retailing.

Learning Outcomes:

After completion of the course students would be able to:

- Analyse the roles, the functions and the processes that surround marketing research.
- Emphasizing the specification, collection and analysis of primary data.
- · Examine the research process.
- Hands-on experience with computer application for data analysis.

Prerequisite(s):

- 4. Good Communication skills
- 5. Basic knowledge of business and management practices in India.

Pedagogy: Course will be taught using classroom teaching, case studies and multiple different tools of education.

Unit-I

Introduction: Meaning, nature, scope, importance, growth and present size. Career option in retailing; Technology induction in retailing; Future of retailing in India.

Unit-II

Types of Retailing: Stores classified by owners; Stores classified by merchandising categories; Wheel of retailing; Traditional retail formats vs. modern retail formats in India; Store and non-store based formats; Cash and carry business - Meaning, nature and scope; Retailing models - Franchiser franchisee, directly owned; Wheel of retailing and retailing life cycle; Co-operation and conflict with other retailers.

Unit-III

Management of Retailing Operations: Retailing management and "the total performance model;"

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Functions of retail management; Strategic retail management process.

Unit-IV

Retail planning - importance and process; Developing retailing strategies, objectives, action plans, pricing strategies and location strategies.

Unit-V

Emerging trends in retailing: Changing nature of retailing, Organized retailing, Modern retail formats, E-tailing, Challenges faced by the retail sector

Textbook:

1. Pradhan, Swapna; Retaling Management; Tata McGraw Hill; New Delhi

Reference Books:

- Bajaj, Chetan, Tuli, Rajnish and Srivastava, Nidhi; Retail Management; Oxford University Press; New Delhi
- 2. Berman, Barry & Evans, Joel R.; Retail Management A strategic approach; Pearson Education/Prentice Hall of India; New Delhi
- 3. Levy, Michael & Weitz, Barton A.; Retailing Management; Tata McGraw Hill; New Delhi
- 4. Gibson G Vedamani. Retail Management: Functional principles and practices. Jaico Publishing House
- 5. Cullen and Newman. Retailing Environment and Operations. Cengage Learning EMEA
- 6. Harjit Singh: Retail Management. S. Chand Publication.

Journals:

- International Journal of Retail & Distribution Management: https://www.emerald.com/insight/publication/issn/0959-0552
- 2. Journal of Retailing: https://www.journals.elsevier.com/journal-of-retailing

Case Study: HBR Case on Retailing: https://hbr.org/2015/06/case-study-can-retailers-win-back-shoppers-who-browse-then-buy-online

Links to websites:

Retail Management System: https://www.trustradius.com/retail-management

Evaluation Scheme:

Class participation and attendance
 Mid Term Exam
 Assignment
 Team Project Presentation
 Term-End Exam
 Marks
 10 marks
 60 marks

Total 100 marks

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Program Name: BBA Hospital Administration Course: INTEGRATED MARKETING COMMUNICATION Teaching Scheme			Semeste	er: V	h in a little
			06050509		
			Evaluation Scheme		
ClassroomSession/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	3	40	60

Course Rationale: The course seeks to develop campaign development skills on a sound theoretical and conceptual foundation. It provides an insight into global marketing environment and the advertiser decision making in the context of contemporary dynamics of the markets.

Course Objectives:

- · To introduce the concept of advertising
- To help students to learn the various strategies used in advertising.

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Design the strategies related to advertising.
- 2. Prepare the campaign as per the requirement.

Prerequisite(s): The students should be equipped with the basic terms used in Marketing Management along with the background knowledge of various modes of communication.

Pedagogy: SIS, SS, Case study, Video, Assignments, Quiz

Syllabus:

Unit-I

Integrated marketing communications- evolution, reasons for growth, Situation analysis: Segmentation, Targeting and Positioning. Promotional objectives, determination, types and approaches, DAGMAR approach, AIDA Model, problems in setting objectives; Advertising budget, establishment and allocation, budgeting approaches.

Unit-II

Advertisement copy, components and types, importance of creativity in advertising, creative strategy and process, implementation and evaluation.

Unit-III

Media Planning, Establishing Media objectives, Media strategies, Media mix, Reach Vs. Frequency, Creative aspects, budget considerations, Evaluation of Broadcast media, Print media, Support media, Internet and interactive media etc.; computers in Media planning. Social media marketing.

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Unit-IV

Measuring the effectiveness of the promotional program, Advertising Research, Market testing, Testing via internet, Pre testing, Post testing, Laboratory Tests, Field tests, PACT (Positioning Advertising Copy Testing).

Unit-V

Introduction to Search Marketing: Keyword Analysis, Bidding, Budgeting, Pay Per Click Strategies, monitoring social media campaign and managing brand reputation, Search Engine Optimization, Campaign optimization

Textbook:

- Advertising and Promotion, George E. Belch, Michael A. Belch and KeyoorPurani, Tata McGraw-Hill Publication Co.
- Understanding Digital Marketing: Marketing Strategies for Engaging the Digital Generation, Damian Ryan, Kogan Page.

Reference Books:

- Principles of Advertising and IMC, Tom Duncan, Tata McGrawhill
- Integrated Advertising, Promotion, and Marketing Communication, Kenneth E. Clow and Donald Black, Prentice Hall India.
- · Advertising Management, Rajiv Batra, John G Myers and David Aaker, Pearson Education
- Marketing Communications: An Integrated Approach, P.R. Smith and Jonathan Taylor, Kogan Page.
- *All books should be of latest edition

Journals:

· International Journal of Advertising

Links to websites:

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Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam

20marks

Assignment

05marks

Team Project Presentation

Term-End Exam

10marks 60marks

Total

100marks

Cases: The Faculty shall discuss at least one case per unit.

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Program Name :BBA HOSPITAL ADMINISTRATION Course: Service Marketing Teaching Scheme			Code: 06050510 Evaluation Scheme								
						Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
						40	-	-	4	40	60

Course Rationale:

Content and pedagogy of Services Marketing course aim at developing the same. Case studies, readings and exercises place participants in multiple industry settings and equip them with concepts and tools to make effective marketing decisions.

Course Objectives:

- 1.To acquaint the students to the uniqueness of the services characteristics and its marketing implications.
- 2. To measure and analyze several facets in the area of services marketing essential for the success of a service sector firm.

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Distinguish between service-based industry and product-based industries.
- 2. Manage the operations in service organization.
- 3. Articulate the role of Technology in the marketing of Services.

Prerequisite(s):

Student should have studied the course of Marketing Management.

Pedagogy:

Student's Seminar, Student's Interactive Session, Case Studies

Syllabus:

Unit I

Foundation of Service Marketing - Definition and concept of service marketing, distinctive characteristics, and classification of services, service marketing mix.

Unit II

Customer Focus – Consumer behavior in service context: Three-stage model of service consumption, marketing strategies as per services, service encounters, customer loyalty, Identify drivers of customer satisfaction and loyalty., measuring customer satisfaction, Net promoter score, Service Quality and its measurement, SERVQUAL. GAPs model of service quality.

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Unit III

Designing and Delivery services - Positioning a service in the market, value addition to service product, planning and creating service product, The flower of service. The branding service product and experience, new service development.

Unit IV

Pricing the service product, Ethical concern in service pricing. Advertising, personnel selling and other communication in the services industry. Distribution in the service context, Place and Time decisions, challenges in distribution of services, customers and intermediaries in the service industry.

Unit V

Managing people for service advantage: service employees, the cycle of failure, mediocrity and success. Service culture and service leadership. Handling complaints and service recovery and guarantee, service performance.

Text Books:

- Zeithaml, Valarie A, Bitner, Mary Jo, Service Marketing Integrating Customer Focus Across the Firm, Tata McGraw Hill, New Delhi
- 2. Lovelock, Christopher, Wirtz, Jocken and Chatterjee, Jayanta, Service Marketing People, Technology, Strategy, Pearson Education, New Delhi

Reference Books:

- 1. Verma, Harsh, Services Marketing Text and Cases, Pearson Education
- 2. Apte, Govind, Services Marketing OUP, New Delhi
- 3. Jauhari, Vinnie and Kirti Dutta, Services: Marketing, Operations and Management, Oxford University Press, New Delhi

Note: All books should be of latest edition

Journals:

- Journal of Service Research
- Journal of services Management

Case Study:

Links to websites:

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation 10marks

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Term-End Exam60marks

Total

100marks

Program Name :BBA (Hospital Administration) Course: Hospital Hazards and Disaster Management Teaching Scheme			Semester: VI Code: 06050601 Evaluation Scheme									
							ClassroomSession/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
							40	-	-	4	40	60

Course Rationale:

- Explain the basic concepts of Hospital hazards and its types.
- Explain the meaning of hospital acquired infection and measures to overcome it.
- Explain Disaster, its types and management.

Course Objectives:

- 1. Understanding the basic concepts, meaning of hospital hazard and its types.
- 2. Understand hospital hazard management, its meaning, needs and principles.
- 3. To obtain the knowledge of hospital acquired infection, its meaning, types along with international patient safety goals.
- 4. To obtain the knowledge of Biomedical Waste Management and Handling Rules.
- 5. To gain knowledge about disaster management, its classification and its classification.

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Ensuring knowledge of hospital hazardmanagement and role of healthcare professionals in management of hospital hazard.
- 2. Student will manage hospital acquired infection and take corrective action to minimize it.
- 3. Understand the knowledge of disaster and its management along with role of healthcare professional preparedness for disaster in hospital.

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Prerequisite(s):

Basic knowledge of disaster, types of disaster, general measures taken during disaster.

Pedagogy:

Ensuring class room lectures, students interacting session, field work along with case studies.

Syllabus:

Unit-I

Hospital Hazard – meaning, types- physical, biological, mechanical, psychological, its impact on healthcare professionals, hospital hazards preventive measures, hospital hazard management – meaning, need, principles, purpose and method of hospital hazard management.

Unit-II

Hospital Acquired Infection- meaning, types of infection, common hospital acquired infection, their causative agents and prevention of hospital acquired infection, role of Central Sterile Supply Department(CSSD), monitoring and control of hospital acquired infection, international patient safety goals.

Unit-III

Bio Medical Waste- meaning, classification, categories, collection, segregation, packaging, transportation, storage handling, management of disposal of biomedical waste techniques like-incineration, autoclaving, microwaving, deep buried etc.

Unit- IV

Disaster- meaning, its classification, types, natural disasters, manmade disasters, basics of disaster management and man casualties, triaging, disaster alertness in hospital, details of colour code in hospital.

Unit- V

Management of natural disaster- earthquake, cyclone, tsunami, epidemics, management of manmade disasters- nuclear disaster, biological disaster, chemical disaster, Road Traffic Accident(RTA), role

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of government, non-government and voluntary agencies in disaster management.

Textbook:

- Dr. Mrinalini Panday- Disaster Management, wiley India pvt.ltd.
- Tushar Bhattacharya Disaster Science and Management, Mcgraw hill education (India) pvt.ltd.
- Jagbir Singh- Disaster Management: future challenges and opportunities, K W Publishers pvt.ltd.
- J.P. Singhal Disaster Management, laxmi publications
- Shailesh Shukla, Shamma Hussain Biodiversity, Environment and Disaster Management, unique publications.
- C.K. Rajan, NavalePandharinath- Earth and Atmospheric Disaster Management: Nature and Manmade, BS publications.

Reference Books:

- Disaster management S.K.Singh, S.C. Kundu,
- Disaster Administration and Management, Text & Case studies- SL Goel
- Disaster Management G.K Ghosh Disaster Management Vinod K Sharma- NCDM

Journals:

- International Journal of Disaster Risk Reduction
- Environment Pollution and Climate Change
- International Journal of Disaster Risk Reduction

Links to websites:

- https://www.journals.elsevier.com/international-journal-of-disaster-risk-reduction
- https://www.omicsonline.org/scholarly/disaster-management-journals-articles-ppts-list.php
- https://www.sciencedirect.com/journal/international-journal-of-disaster-risk-reduction

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks



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Program Name: BBA (Hospital Semester: VI Administration) Course: Hospital and Healthcare laws Code: 06050602 **Teaching Scheme Evaluation Scheme** ClassroomSession/ Practical/ **Tutorials** Credit Continuous **Term End Examination** Lectures Group work **Evaluation** (TEE)

Course Rationale:

40

 To explain the concept of medical ethics, rules and regulations applicable for healthcare professionals in India.

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60

- To gain the knowledge of Medical and Health laws in India
- Explicate the different acts, rules and protocols for functioning of healthcare sector.

Course Objectives:

- 1. To expose the students to the concept of medical ethics, code of conduct.
- 2. To cover every aspect of medical negligence, civil negligence, criminal negligence.
- 3. To explain various duties and responsibilities of healthcare professionals.
- 4. To discuss various acts, rules and laws governing health, governing drugs, and governing employment

Learning Outcomes:

After completion of the course, students would be able to:

- 1. Ensuring successful learning of medical and health laws applicable in India.
- 2. Student will able to understand the legal aspects of doctors and paramedics.
- 3. Understand the role and responsibility of healthcare organizations in case of medico-legal situations

Prerequisite(s):

1. Basic knowledge of concept of ethics, concept of medical negligence



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2. Basic knowledge of some duties and responsibility of hospitals and its employee.

Pedagogy:

Ensuring class room lectures, power point presentations, field work, practice of documentation along with case studies.

Syllabus:

Unit I

Medical ethics- Introduction, its importance, national and international codes of medical ethics, Hippocratic oath and Geneva declaration, Medical Council of India(MCI)

Unit II

Medical negligence, civil negligence and criminal negligence, relevant provisions for doctors under Indian Penal Code (IPC), roles, responsibilities and duties of medical practitioners.

Unit III

Laws applicable to medical practice and hospitals in India, Medical Council Act 1956, Atomic Energy Act (AERB)

Unit IV

Medical Termination of Pregnancy 1971, Drugs and Cosmetic Act, PC and PNDT Act, Transportation Act, Consumer Protection Act.

Unit V

Bio Medical Waste, acts related with clinical traits, Narcotics and Psychotropic Substance Act, Pharmacy Act.

Textbook:

- 1. Rajkumar Acts applicable to hospitals in India
- 2. Knight Bernard Legal Aspects of Medical practice.
- 3. Bag R.K Law of Medical Negligence and compensation

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Reference Books:

- B.K. Mahajan Text Book of Preventive and Social Medicine
- K Park Park's Text Book of Preventive and Social Medicine 25th edition
- Guidelines of Government of India
- MoHFW publications

Journals:

- Indian journal of health and medical law
- European journal of health law
- · Journal of health law, medicine and ethics

Case Study:

http://www.rfhha.org/index.php?option=com_content&view=article&id=1&Itemid=51

Links to websites:

- http://stmjournals.com/Indian-Journal-of-Health-and-Medical%20Law.html
- https://brill.com/view/journals/ejhl/ejhl-overview.xml
- https://journals.sagepub.com/home/lme

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :BBA (Hospital Administration)			Semeste	er: VI	
Course: Material Pla Healthcare	inning and Man	agement in	06	050610	
Teaching Scheme		Evaluation Scheme			
Classroom Session/ Practical/ Tutorials Lectures Group work		Credit	Continuous Evaluation	Term End Examination (TEE)	
40 .	-	-	4	40	60

Course Rationale:

• Explain the knowledge of basic utilization of materials necessary in healthcare operations.

Course Objectives:

Hospitals carry a large inventory of drugs, sophisticated and highly costly equipment besides beds, furniture and linen. The student should be conversant with Inventory and various methods of control and Purchase management

Learning Outcomes:

After completion of the course, students would be able to:

- 3. Ensuring successful learning of materials and logistics used in hospitals.
- 4. Student will able to understand the methods used for storage of materials used in hospitals.

Prerequisite(s):

1. Basic knowledge of Materials Management in Hospitals.

Pedagogy:

Ensuring class room lectures, power point presentations, hospital visits, practice of documentations along with case studies.

Syllabus:

Unit-I

Materials Management: Concept, objectives, importance and functions of material management. Material Planning- concept, significance and procedure. Material control- concept and steps., Relevance of materials management.

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Unit-II

Purchasing - Meaning, objectives and importance of purchase. Functions of Purchase Department. Vendor evaluation techniques, Price and quality considerations, Tendering procedures, Types of purchasing

Unit-III

Inventory Control - Concept, objectives, functions and significance of inventory control. Methods of Inventory control. Distribution management (Logistic Management) – concept, steps and techniques.

Unit-IV

Cost associated with inventories- Ordering cost, carrying cost, over stocking cost, under stocking cost, other costs associated with service level. Inventory control Techniques, Economic order quantity (EOQ), inventory models: safety stocks, fixation of re-order level

Unit-V

Stores Management – Meaning, objectives and functions of store management. Location of stores – determinants, centralized versus decentralized storing. Security and safety measures in stores management.

Textbook:

- Davies, Juanita. Essentials of Medical Terminology. 3rd edition. New York. Delmar. 2008.
 E book
- Mogli. J.D. Medical Records: Organization & Management 2ndedition New Delhi: Jaypee Brothers.

Reference Books:

- 5. Paramedics-Six in One, Jaypee Brothers
- 6. Roger Watson Anatomy and Physiology for Nurses
- 7. Stedman's Medical Dictionary
- 8. Francis, C.M., and Mario C. De Souza. Hospital Administration. 3rd ed. New Delhi: Jaypee Brothers.

Journals:

Journal of Healthcare Engineering volume 2, Issue 3, Pages 271-283

Links to websites:

https://www.hindawi.com/journals/jhe/2011/639549/ref/?utm_source=google&utm_medium=cpc&utm_campaign=HDW_MRKT_GBL_SUB_ADWO_PAI_DYNA_JOUR_X&gclid=CjwKCAiAi4fwBRBxEiwAEO8_HkLF6o861cGUHaFTPorVf-Uaz-0jLqMcyqolxQyUxGADt-HWtEd-LRoCZA4QAvD_BwE

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Program Name :BBA HOSPITAL ADMINISTRATION Course: Labour Welfare & Social Security		Semester: VI Code: 06050603			
					Teaching Scheme
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale:

Labour Welfare is one of the Important branches of Economics. Labour is being considered as most
important productive factor in economy. The study of labour welfare helps in understanding the
labour welfare and problems, searching policy means to maximize the labour welfare. The students
will understand nature, scope and problems associated with labour welfare with special reference
to India.

Course Objectives:

Students will know the development and the judicial setup of Labour Laws. They will learn
the salient features of welfare and wage Legislations also to integrate the knowledge of
Labour Law in General HRD Practice. Students will learn the laws relating to Industrial
Relations, Social Security and Working conditions and also learn the enquiry procedural
and industrial discipline.

Learning Outcomes:

After completion of the course students would be able to:

- To introduce the Labour Law and Social Welfare in general
- To explain about the various dimensions/aspects of labour laws
- To enhance the understanding of problems arising out of industries and enable them to find solutions
- To clarify the labour problems issues in the industry and the growth and development of the law in this regard
- To educate about the regulation of labour laws at national and international level

Prerequisite(s):

- · Good Communication skills
- Basic knowledge of Human Resource Management.

Pedagogy:

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Lectures, legal cases, quiz etc

Syllabus:

Unit-1

Introduction to Labour Legislations and Regulatory Laws: Meaning and classification of Labour legislations in India. History & Development of Labour Legislations in India. Laws relating to working conditions – Factories Act, Shops & Establishment Act, Contract Labor (Abolition & Regulation) Act, The Plantations Act, The Indian Mines Act, Motor Transport Act, The Special Economic Zones Act, 2005. Construction workers.

Unit-2

Legislations related to Wages & Social Security: Laws relating to Wages-The Minimum Wages Act- The Payment of Wages Act-Equal Remuneration Act-Payment of Bonus Act. Laws relating to Social Security-Employees Provident Fund Act- Employees State Insurance Act-Workmen's Compensation Act-Payment of Gratuity Act-Maternity Benefit Act. Unorganized Workers Social Security Act, 2008.

Unit-3

Employment & Service conditions: Laws relating to employment, service conditions, Employee Relations-The Industrial Disputes Act- Trade Unions Act- Industrial Employment (Standing Orders) Act.

Unit-4

Industrial disputes: Concept, Nature & Causes of industrial disputes, Anatomy of industrial Conflicts-Genesis of Industrial Conflicts, Causes and resolution; - mediation, conciliation, arbitration, adjudication (with reference to Industrial Dispute Act, 1947). Classification and Impact of Industrial Disputes

Unit-5

Labour Welfare: Concept, Scope, Types, Theories and Principles, Industrial Health and Hygiene, Industrial Accidents and safety, Occupational Diseases

Social Security: Concept and Scope, Social Assistance and Social assurance.

Textbook:

- 1. Bare Acts of the relevant Legislations
- 2. Garg, K.C.; Sharma, Mukesh; Sareen, V.K. (2002). Commercial and Labour Laws. Ludhiana: Kalyani Publishers.
- 3. Kumar H.L.,(2000). *Practical Guide to Labour Management*. New Delhi: Universal Law Publishing.
- 4. Reshma Arora, (2000). Labour Law. New Delhi: Himalaya Publication House.

Reference Books:

1. Kannapon, S.C, (1993), Employment Problems and Urban Labour Markets in Development



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Economy, Vol-I &II, Macmillan, London

- 2. Papola, T.S and Sharma A.N. 9Eds) (1999), Gender and Employment in India, Vikas Publishing House, New Delhi
- Deshpande L.K and Sandesara J.C (Eds), (1970), Wage Policy and wages determination in India, Bombay University Press, Bombay
- 4. Memoria, C.B. (1966), Labour Problems and Social Welfare in India, Kitab Mahal, Allahabad
- Punekar, S.D. (1978), LAbour Welfare, Trade Unionism and Industrial Relations, Himalaya Publishing House, Bombay
- 6. Singh, V.B. (Ed), Industrial Labour in India, Population Prakashan, Bombay
- 7. Misra, L (2000), Child Labour in India, Oxford University Press, New Delhi

Journals:

- 1. Indian Journal of Labour Economics
- 2. Indian Journal of Human Resources
- 3. NSSO Reports on Employment and Unemployment

Case Study:

Evaluation Scheme:

- · Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :BBA HOSPITAL ADMINISTRATION			Semester: VI Code: 06050604		
Course: Human Resource Information System					
Teaching Scheme			Evaluation Scheme		
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40	-	-	4	40	60

Course Rationale: Demonstrate a thorough understanding of the strategic value of HRIS and how it contributes to organizational effectiveness and efficiency.

Course Objectives: Understand and apply the basic concepts and principles of HRIS to human resource situations and decisions. Apply forecasting techniques and data analytics to HR and organizational data. Review and identify the leading HRIS software available in the field. Demonstrate an understanding of ROI for HRIS.

Learning Outcomes:

Students are aware of the development of HRIS over the years

Students have clarity of database application in HRIS

Students are fully equipped with the knowledge on different systems of HRIS

Students are able to create the complete need analysis and cost estimation of HRIS

Students are knowledgeable on the implementation process and integration of HRIS in organizations.

Students understand the security and privacy of information in HRIS.

Prerequisite(s): Basic understanding of human resource management

Pedagogy: Lecture, discussion, role play, case study.

Syllabus:

Unit-1: Introduction to HRIS

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Evolution of Human Resource Management and Human Resource Information Systems: The Role of Information Technology, Database Concepts and Applications in Human Resource Information Systems, Steps in implementing an HRIS, Benefits and Limitations of HRIS

Unit-2: Determining HRIS Needs

Human Resource Information Systems Needs Analysis, System Design and Acquisition, Management, Cost Justifying HRIS Investments.

Unit-3: HRIS Implementation & Acceptance

HRIS project Management, Change Management: Implementation, Integration, and Maintenance of the HRIS, Human Resources Administration and HRIS, Job analysis & human resource planning, Recruitment and Selection in an Internet Context.

Unit-4: HRIS Applications & Issues

International Human Resource Management, HRIS Privacy and Information security, future of HRIS: Emerging Trends in HRM and IT

Text Books:

- Dr. Michael Kavanagh, Dr. Mohan Thite: Human Resource Information Systems- Basics, application, future and directions
- 2. P.K.Gupta and SushilChaabra: Human Resource Information System

Reference Books:

- Dr.Michael Hammer, The Agenda: What Every Business Must Do to Dominate the Decade, Hammer and Company, One Cambridge Center, Cambridge, MA, 02142.
- Michael Armstrong, A Handbook of Human Resource Management Practice, Kogan page.

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https://ejournal2.undip.ac.id/index.php/ijb/article/view/2371

Case Study:

Links to websites:

https://www.orangehrm.com

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Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

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Program Name :BBA HOSPITAL ADMINISTRATION			Semeste	er: VI	
Course: Human Resource Planning & Development		Code: 06050605			
Teaching Scheme		Evaluation Scheme			
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)
40		-	4	40	60

Course Rationale: The objective of the course is to make student aware of the concepts, techniques and practices of Human Resource Planning and Development.

Course Objectives: This course is intended to make students capable of applying the principles and techniques as professionals for developing human resources in an organization.

Learning Outcomes:

To create a conceptual background required to undertake any activity to facilitate and manage the HRD functions in an organization and to acquaint the students about different HRD system, the course is divided into four units

Prerequisite(s): The student studying this course must have read Human Resource Management paper in post-graduation to understand the subject jargon.

Pedagogy: Case Study, lecture, Discussion, Presentations and Projects.

Syllabus:

Unit I:Human Resource Planning: HRP - objectives, activities, Recruitment & Selection process, Career planning & development, Training methods, Basic concept of performance appraisal and employees compensation.

Unit II:Human Resource Development: Concept, nature, scope, significance, objectives, functions; Relationship between human resource management and human resource development; HRD and outcomes; HRD interventions; Roles and competencies of HRD professionals; Challenges in HRD

Unit III: HRD Process: Assessing need for HRD; HRD culture and climate; Designing and developing effective HRD programs; Implementing HRD programs; Evaluating effectiveness of HRD Programs; HRD audit; HRD Culture and climate.

Unit IV: HRD Activities: Employee development activities- Approaches to employee development, leadership development, action learning, assessment and development centers.

Unit V: HRD mechanisms for workers; HRD in developed countries, HRD in India, HRD in Public Enterprises and small undertakings.

Faculty 6: Commerce & Management SGT University

Budhera, Gurumram



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GURGAON, Delhi-NCR

Text Books: Curtis, B., Hefley, W. E., Miller, S. A., The people capability maturity model: Guidelines for improving workforce, Pearson Education.

Reference Books:

- 1. Mankin, D., Human resource development, Oxford University Press India.
- 2. Haldar, U. K., Human resource development, Oxford University Press India.
- 3. Rao, T.V., Future of HRD, Macmillan Publishers India.
- 4. Werner J. M., De Simone, R.L., Human resource development, South Western.
- 5. Rao, T.V., Hurconomics for talent management: Making the HRD missionary business-driven, Pearson Education.

Journals: 1. Human Resource Planning: Springer

- 4. International Journal of Research of Business Studies and Research: Academia
- 5. The Academy of Management Journal: Academia

Case Study: All relevant Case Studies of Planning and Development.

Links to websites:

http://www.eiilmuniversity.co.in/downloads/Human-Resource-Planning-Development.pdf

Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Team Project Presentation

10marks

Term-End Exam60marks

Total

100marks

Program Name: BBA (HA)			Semester: VI			
Course: Digital and Social Media Marketing		Code: 06050606 Evaluation Scheme				
Teaching Scheme						
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Credit	Continuous Evaluation	Term End Examination (TEE)	
40	-	-	4	40	60	

Course Rationale:

The content of digital marketing course aims at developing the students for making digital marketing plans in order to manage a digital marketing performance efficiently.

Course Objectives:

- · To provide a basic knowledge of various online marketing concepts
- To acquaint the student of operating and managing business through various online channels.

Learning Outcomes: After completion of the course the students will be able to

- 1. Describe the understanding of Digital Marketing Tools
- 2. Articulate the online marketing mix in contemporary business scenario
- 3. Construct the online marketing along with the campaign management concept, its monitoring and reconciliation.

Prerequisite(s):

Student should have studied the course of Marketing Management.

Pedagogy:

Student's Seminar, Student's Interactive Session, Case Studies

Syllabus:

Unit I

Digital Marketing: Introduction, Moving from Traditional to Digital Marketing, Integrating Traditional and Digital Marketing. Introduction digital marketing communication, different types of digital media channels. Digital marketing applications and benefits, Digital marketing framework.

Unit II

Online Marketing Strategy Development: Online marketing strategy definition, Online marketing strategy groundwork, Defining the online marketing mix, Offering mix for digital, Digital pricing models, Channels of purchase-reaching the e-consumer, Managing promotional channels,

developing the extended Ps-People, Process, Programs and Performance.

Unit III

Online Marketing Planning and Setup: Online marketing communications and channel mix, Online marketing planning development, Understanding digital media planning terminology, Digital media planning stages, Designing the communication mix, Marketing communications from mass market to mass customized, Steps to creating marketing communications strategy, Understanding marketing operations set-up, Understanding digital marketing conversion, Basics of lead generations and conversion marketing, Lead nurturing and lead scoring concepts, Setting up for conversion from web page to landing page.

Unit IV

Online Marketing Execution: Online marketing Campaign Management, Basic elements of digital campaigns, Basic elements of digital campaign management, Campaign planning and budgeting, Campaign set-up and launch, Campaign monitoring and reconciliation. Traffic building: SEO-Search engine optimization fundamentals, Introduction to keywords, definition, importance, Types of Key words, on page SEO and off page SEO. Types of traffic, paid search and organic search. Introduction to Google Adwords.

UNIT V

Introduction to Social Media marketing: Importance of Social Media, Goal Setting, Strategy and Plan, Social Listening, Developing content marketing and engagement strategy for your brand, Social media communication. Introduction to Facebook Marketing, Instagram Marketing, Snapchat Marketing, Affiliate Marketing, E-mail Marketing and Mobile Marketing. Trust, Privacy and Ethics in digital marketing.

Textbook:

• Bhatia Puneet Singh, Digital Marketing, Pearson education

Reference Books:

- 1. Gupta Seema, Digital Marketing, McGraw Hill Education
- 2. Das Abhishek, Applications of Digital Marketing for Success in Business, BPB Publications
- 3. Miller Michael, B2B Digital Marketing, Pearson Publication
- 4. Dodson Ian, The Art of Digital Marketing, Wiley Publication

Note: Latest edition of the books should be used

Journals:

Journal of Marketing

Links to websites:

- https://digitalskills.fb.com/en-in/
- https://www.hubspot.com/digital-marketing
- https://www.linkedin.com/learning/

Evaluation Scheme:

Class participation and attendance 05marks

Mid Term Exam 20marks

Assignment 05marks

Professional Activities 10marks

Term-End Exam 60marks Total 100marks

Program Name : BBA (HA)			Semester: VI			
Course: Sales and Distribution Management Teaching Scheme		Code: 06050607 Evaluation Scheme				
					Classroom Session/ Lectures	Practical/ Group work
40	-	-	4	40	60	

Course Rationale:

This course is meant to make students understand fundamentals of Sales Management and Distribution Management. Since many students with Marketing Specialization start their career in sales, business development, retailers, wholesalers and distributors handling, it is essential to study basics of personal selling, sales management, distribution dynamics, various channels of distribution etc. Through this course, students will be equipped with basic skills required in sales and distribution management.

Course Objectives:

- 1. To provide conceptual understanding of cross functional integration in areas of Sales and Distribution Management with progression & customer orientation focus.
- 2. To relate this understanding in dissimilar business situations and support in solving business (territory/quota/ budgeting) problems in the field of Sales & Distribution.
- 3. To understand the Managerial aspects as Sales Manager.

Learning Outcomes:

After completion of the course students would be able to:

- 1. Comprehend the management functions that go into sales management.
- 2. Learn how to sell effectively along with designing territories and quotas.
- 3. Understand the distribution channels and how to manage channel members.

1.

Prerequisite(s):

The students should be equipped with the basic terms used in Marketing Management

Pedagogy:

Lecture, Lab Practical, Exercise, Case Study, SIS

Syllabus:

Unit 1:

Introduction to Sales Management: The Sales Management Function – Scope and Importance; Personal Selling Process and Approaches; The Evolving Face of Personal Selling; Sales

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Organization Structure; Sales Forecasting; Sales Territory Design.

Unit 2:

Sales Force Management: Sales Force Job Analysis and Description; Recruiting and Selecting Sales Personnel; Training Sales Personnel; Motivating the Sales Force; Sales Force Compensation;

Unit 3:

Evaluating Sales Performance: Control of sales expenses, Marketing and sales audit process, Evaluation of the effectiveness of sales organization, Sales analysis framework, Marketing cost and profitability analysis, productivity analysis and Sales force automation. Ethical and Legal Issues in Sales Management.

Unit 4:

Distribution Planning and Control: Role and Function of Intermediaries; Selection and Motivation of Intermediaries; Distribution Analysis; Control and Management; Channel Dynamics – Vertical Marketing Systems; Horizontal Marketing Systems; Multichannel Marketing Systems; Channel Conflict and Management.

Unit 5:

Distribution System and Logistics: Physical Distribution System – Decision Areas; Different Modes of Transport in India; Their Characteristics; Logistics Introduction – Functional Areas of Logistics; Logistics Integration for Customer Satisfaction; Distribution Costs; Control and Customer Service; Supply Chain Management (SCM); Integration of Sales and Distribution Strategy.

Textbook:

- Sales & Distribution Management (Latest Edition), Panda Tapan K., Sahadev Sunil, Oxford University Press
- 2. Sales & Distribution Management Text & Cases (2nd Edition), Krishna K. Havaldar, Vasant M. Cavale, Tata McGraw-Hill

Reference Books:

- 1. Sales Management: Decisions, Strategies & Cases, Richard R. Still, Edward W. Cundiff, Norman A.P. Govoni, Pearson Education, Latest Edition
- 2. Sales Management: Concepts Practice, and Cases, Johnson F.M., Kurtz D.L., Scheuing E.E., Tata McGraw-Hill, Latest Edition
- 3. Selling & Sales Management, David Jobber, Geoffrey Lancaster, Pearson Education, Latest Edition
- 4. Sales Management, Tanner, Honeycutt, Erffmeyer, Pearson Education, Latest Edition
- 5. Sales Force Management, Mark W. Johnston, Greg W. Marshall, Tata McGraw-Hill, Latest Edition

- 6. Sales Management, William L. Cron, Thomas E. DeCarlo, Wiley, Latest Edition
- 7. Sales & Distribution Management, Dr. S. L. Gupta, Excel, Latest Edition

Journals:

Case Study:

Links to websites:

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Evaluation Scheme:

- Class participation and attendance 05marks
- Mid Term Exam20marks
- Assignment05marks
- Professional Activities

10marks

Term-End Exam60marks

Total

100marks

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Program Name : BBA(HA)			Semester: VI			
Course: Product and Brand Management		Code: 06050608 Evaluation Scheme				
Teaching Scheme						
Classroom Session/ Lectures	Practical/ Group work	Tutorials	Cre	Continuous Evaluation	Term End Examination (TEE)	
40	-	-	4	40	60	

Course Rationale:

The course is designed so that students get a practical application in the context of Product development and brand management. This course will deal in the various intricacies pertaining to the challenges faced by industry in the area of Product development and Branding.

Course Objectives:

- 1. To acquire the conceptual understanding of Product and Brand Management and its applications for corporate growth and development.
- 2. To provide a holistic understanding of 'what is a brand'.
- 3. To end the trajectory of brand models with culture mapping and building Iconic brands.

Learning Outcomes:

After completion of the course, students would be able to;

- Demonstrate the basics of Product and Brand Management, and their social and ethical aspects.
- Articulate the intricacies of new product development.
- Interpret the brand equity and Brand positioning.

Prerequisite(s):

Student should have studied the course of Marketing Management.

Andragogy: Student's Seminar, Student's Interactive Session, Case Studies

Syllabus:

Unit I

Product Planning and Strategies: Proposed Product Planning Model-Setting Objectives, Monitoring the Environment, Situation Analysis, Development of a Product/Market Program, Product

Mix Strategy, Defining Competitive set & Competitor Analysis and Developing Product Positioning Strategy.

Unit II

Product Design and New Product Development: Characteristics of Successful Product Development,
New Product Development Process and Organizations, Go to Market Strategies, Test
Marketing Product Launch and Commercialization: Test Marketing Objectives, Limitations
of Test Marketing, Design Consideration in Test Marketing, Alternatives to test Marketing
Procedures, Product Launch Tracking, Relaunch, Customer & Messaging, Copying
Strategies, Product Patenting.

Unit III

Branding concepts; branding challenges and opportunities; brand equity concept; strategic brand management process; customer based brand equity; building a strong brand and its implications; identifying and establishing brand positioning; defining and establishing brand values; internal branding, Brand Recall, recognition

Unit IV

Choosing brand elements to build brand equity; designing marketing programs to build brand equity: integrating marketing communication to build brand equity: information processing model of communication, marketing communication options

Unit V

Developing a brand equity measurement and management system: establishing brand equity management system; measuring sources of brand equity - capturing customer mindset: qualitative research techniques, quantitative research techniques; measuring outcomes of brand equity; capturing market performance

Textbook:

- 1. Wind Yoram J., Product Policy: Concepts, Methods and Strategies, Addison-Wesley Pub. Co., Reading USA.
- 2. Keller, Kevin Lane, Strategic Brand Management, Pearson Education, New Delh

Reference Books:

- 1. Baker Michael and Hart Susan, Product Strategy and Management, London, Prentice Hall.
- 2. Kapferer, Jean Noel; Strategic Brand Management; Kogan Page; New Delhi
- Keller, K.L., Parameswaran, A.M.G. and Jacob, I (2015). Strategic Brand Management: Building, Measuring and Managing Brand Equity (4th Edition). Pearson Education India Kapferer, J N Strategic Brand Management New York, Free Press, 1992
- 4. Murphy, John A. Brand Strategy Cambsridge, The Director Books 1990



- 5. Steward, P. Building Brands Directly London, MacMillan, 1996
- 6. Upshaw, Lyhh B. Building board Identity: A Stratery for success in a hostile market place New York, John Wiley, 1995
- 7. SubrotoSengupta, Brand Positioning. Tata Mc Graw Hill
- 8. Fiona Gilmore (Ed) Brand Warriors, profile Books 1999
- 9. John, Philip Jones, what is in a brand? Tata Mc Graw Hill 1998
- 10. YLR. Moorthi, Brand Management ñ The Indian context, Vikas Publishing House, 2003

Journals:

- · Indian Journal of Marketing
- · Journal of Brand Management
- Journal of Product and Brand Management

Links to websites

Evaluation Scheme:

Class participation and attendance 05marks

Mid Term Exam
 20marks

Assignment 05marks

Professional Activities 10marks

• Term-End Exam 60marks

Total 100marks

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